



# INVITATION TO THE 2026 ANNUAL GENERAL MEETING OF SHAREHOLDERS

MENA TRANSPORT PUBLIC COMPANY LIMITED

Thursday, April 23rd, 2026 at 10:00 hrs.  
(Via the electronic platform)



**“You smile, We smile”**

**Logistics of mutual satisfaction**  
**[www.menatransport.co.th](http://www.menatransport.co.th)**

- Translation -

No. MT.1-14/2026 (AGM 1/2026)

April 1<sup>st</sup>, 2026

**Subject:** Invitation to the 2026 Annual General Meeting of Shareholders

**To:** The Shareholders of Mena Transport Public Company Limited

**Attachments:**

1. QR Code Form 56-1 One Report
2. Instructions for attending via electronic platform (IR Plus AGM Application)
3. Copy of the Minutes of 2025 Annual General Meeting of Shareholders
4. Profiles of the directors retiring by rotation and to be nominated for re-election as Company directors for another term.
5. Profiles of the Nominated Auditors for 2026
6. Profiles of the independent directors that are proxies.
7. Definition of an independent director
8. Proxy Form A, Proxy Form B, and Proxy Form C
9. Articles of Association relating to the Shareholders' Meeting
10. Clarification of appointment of proxy, evidence of the right to attend Shareholder's Meeting, voting method, and counting of votes.
11. Personal Data Protection for Shareholders' Meeting

The Meeting of the Board of Directors of Mena Transport Public Company Limited (the "Company") No. 2/2569 on February 24<sup>th</sup>, 2026, passed a resolution to convene the 2026 Annual General Meeting of Shareholders on Thursday, April 23<sup>rd</sup>, 2026, at 10:00 hrs. (Registration start from 08:00 hrs. with pre-registration available from April 10<sup>th</sup>, 2026). The Meeting shall be conducted only via electronic platform in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) to consider the following agenda items:

**Agenda Item 1** To consider and adopt the Minutes of the 2025 Annual General Meeting of Shareholders

**Fact and Reason:** The Company held the 2025 Annual General Meeting of Shareholders on April 24<sup>th</sup>, 2025. The Minutes of the Meeting were prepared and submitted to the Department of Business Development, Ministry of Commerce, within 14 days after the date of the Annual General Meeting of Shareholders.

**The Board of Directors' Opinion:** It is appropriate to propose the Minutes of 2025 Annual General Meeting of Shareholders which was held on April 24<sup>th</sup>, 2025, to the Annual General Meeting of Shareholders for approval. The Board considered the Minutes to be properly recorded in accordance with the Meeting's resolutions. A copy of the Minutes of 2025 Annual General Meeting of Shareholders is as attached in *Attachment 3*.

**Resolution:** This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions).

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**Agenda Item 2** To acknowledge the Company's operating performance of 2025 ended 31 December 2025

**Fact and Reason:** The summary of the Company's operating performance of 2025 is as appeared in the Annual Report (Form 56-1 One Report) in the form of QR Code, which has been sent to shareholders along with this invitation letter as set out in *Attachment 1*.

**The Board of Directors' Opinion:** It is appropriate to submit the Company's operating performance of 2025 as set out in *Attachment 1* for acknowledgment of the Annual General Meeting of Shareholders.

**Resolution:** This agenda item is for acknowledgment only; therefore, voting is not required.

**Agenda Item 3** To consider and approve the financial statements for the year ended December 31<sup>st</sup>, 2025, audited by the certified public accountant

**Fact and Reason:** Pursuant to Section 112 of the Public Limited Companies Act B.E. 2535 (1992), the Board of Directors shall arrange for preparation of the statement of financial position and the statement of profit or loss at the end of the Company's fiscal year and assign the auditor to audit prior to proposing to the shareholders for consideration and approval. Details of the financial statements for the year ended December 31<sup>st</sup>, 2025, are as appear in the Annual Report (Form 56-1 One Report) in the form of QR Code, which has been sent to shareholders along with this invitation letter as set out in *Attachment 1*. The details are summarized as follows:

(Unit: Baht)

Descriptions	Financial statements in which the equity method is applied		Separate financial statements	
	2025	2024	2025	2024
Total assets	1,397,615,357	1,431,180,230	1,351,730,271	1,403,078,303
Total liabilities	411,753,649	486,594,080	411,753,649	486,594,080
Total shareholder's equity	985,861,708	944,586,150	939,976,622	916,484,223
Revenue from transportation and concrete transportation services	793,185,007	777,888,497	793,185,007	777,888,497
Revenue from sales	28,596,038	55,771,093	28,596,038	55,771,093
Dividend income	-	-	13,230,000	13,230,000
Other income	14,248,969	12,608,471	14,248,969	12,608,471
Total revenues	836,030,014	846,268,061	849,260,014	859,498,061
Share of profit from investment in associate	31,366,700	27,019,269	-	-
Net profit for the year	63,682,342	66,556,009	45,545,642	52,766,740
Earnings per share	0.09	0.09	0.06	0.07



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**The Audit Committee's Opinion:** The Audit Committee has considered and audited the financial statements for the year ended December 31<sup>st</sup>, 2025, and the financial statements have been audited by Mr. Pornanan Kitjanawanchai, Certified Public Accountant No. 7792, EY Office Limited. The Audit Committee deemed it appropriate to propose to the Board of Directors to propose to the Annual General Meeting of Shareholders to approve the financial statements for the year ended December 31<sup>st</sup>, 2025.

**The Board of Directors' Opinion:** It is appropriate to propose to the Annual General Meeting of Shareholders to approve the financial statements for the year ended December 31<sup>st</sup>, 2025, which were audited by the auditor and reviewed by the Audit Committee.

**Resolution:** This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions).

**Agenda Item 4** To consider and approve the allocation of net profit as a legal reserve, and to consider and approve the dividend payment to shareholders for the operating results of the fiscal year ended December 31<sup>st</sup>, 2025, as well as to set the date to determine the entitlement for dividend payment.

**Fact and Reason:** Pursuant to Section 115 of the Public Limited Companies Act B.E. 2535 (1992), the Company shall pay dividends only out of profits, and such shall be approved by shareholders. Accordingly, section 116 stipulates that the Company shall appropriate its annual net profit as a legal reserve in the amount not less than five (5) percent of the annual net profit until such legal reserve reaches ten (10) percent of the registered capital. Moreover, the Company has the policy to pay a dividend at the rate of not less than 40 percent of its net profit according to the separate financial statements based on the Company's financial statements after deduction of tax, legal reserve, and every type of reserve as specified by the law and as determined by the Company each year depending on the operating performance, financial status, financial liquidity, necessity of spending for the Company's operations and expansion of the Company's business, and such dividend payment shall not significantly affect the normal operations of the Company.

In 2025, the operating performance of the Company resulted in net profit of Baht 45,545,642 and unappropriated retained earnings of Baht 317,208,096. Therefore, it is appropriate to allocate Baht 2.3 million as legal reserves for 2025 amounting to 5 percent of net profit for the year. In addition, the payment of dividends for the year 2025 shall be made at the rate of Baht 0.015 per share for 734 million issued and paid-up shares with the total dividend of Baht 11,010,000 which is equivalent to 24 percent of the net profit on the separate financial statement.

The comparative information on dividend payment rates from the operating performance for the past 3 fiscal years is as follows:



รากฐานมั่นคง ขนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาทั่วโลก

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลกันตนา อำเภอคลองขจร จังหวัดกระบี่ 82600 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์. 0-2613-9927	ศูนย์ลูกค้าervice 1 ซอยทองปิ่นเพชร 16 แขวงคลองสามพร้าว เขตจตุจักร กรุงเทพฯ 10520 โทร. 0-2172-8120
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Details of dividend payment	Year 2025 (Proposed year)		Year 2024		Year 2023 (Restated)	
Net profit on separate financial statement	45,545,642	Baht	52,766,740	Baht	54,702,263	Baht
Net profit per share	0.06	Baht	0.07	Baht	0.07	Baht
Annual dividend per share	0.015	Baht	0.03	Baht	0.03	Baht
Annual dividend	11,010,000	Baht	22,020,000	Baht	22,020,000	Baht
Total amount of dividend paid per share	0.015	Baht	0.03	Baht	0.03	Baht
Total amount of dividend paid	11,010,000	Baht	22,020,000	Baht	22,020,000	Baht
Ratio of dividend payment per net profit	24	%	42	%	40	%
Number of shares	734,000,000	shares	734,000,000	shares	734,000,000	shares

The dividend payment on this occasion is lower than the Company's dividend policy, as it is necessary to retain cash as working capital to support the expansion of the Company's operations and to accommodate potential investments in the future. However, such payment of dividends is still uncertain due to the necessity of obtaining approval from the Annual General Meeting of Shareholders.

**The Board of Directors' Opinion:** It is appropriate to propose to the Annual General Meeting of Shareholders to approve the dividend payment and appropriation of net profit for 2025 as follows:

1) To appropriate the net profit of 2025 as a legal reserve in the amount of Baht 2.3 million or equivalent to 5 percent of the aforesaid net profit for 2025.

2) To approve the dividend payment at the rate of Baht 0.015 per share, totaling Baht 11,010,000.

The date of determination of the list of shareholders entitled to receive dividends (Record Date) shall be May 8<sup>th</sup>, 2026, and the dividend payment shall be made on May 21<sup>st</sup>, 2026 (within one month after the Annual General Meeting of Shareholders passed the resolution).

**Resolution:** This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions).

**Agenda Item 5** To consider and approve the appointment of directors in replacement of those who must retire by rotation for the year 2026

**Fact and Reason:** Pursuant to Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Article 18 of the Company's Articles of Association, at least one-third (1/3) of directors shall retire by rotation at each Annual General Meeting of Shareholders. If the number of directors is not a multiple of three, then the number nearest to one-third (1/3) shall vacate the office for the first year. The directors to vacate office in the second year following the registration of the company shall be drawn by lots. In every subsequent year, the directors who have been longest in office shall vacate office. At the 2026 Annual General Meeting of Shareholders, there are 2 directors who will be retired by rotation as follows:



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No.	Name	Position
1.	Mr. Nathaphon Kajonwuttidet	Director
2.	Ms. Chayanin Kajonwuttidetpat	Director

In order to comply with the principles of good corporate governance of listed companies, the Company had informed the shareholders to nominate persons to be considered for selection as directors of the Company for the 2026 Annual General Meeting of Shareholders through the system of the Stock Exchange of Thailand (SETLink) and on the Company's website <https://investor.menatransport.co.th/en/document/shareholder-meetings?year=2026> from October 1<sup>st</sup>, 2025 to December 31<sup>st</sup>, 2025. However, there was no shareholder nominating any person to be considered for election as a director.

**The Board of Directors' Opinion:** The Board of Directors, exclusive of directors to be replaced and having interests on this matter, has considered this matter with all due circumspection, and resolved to propose to the Annual General Meeting of Shareholders to consider the re-election of the 2 retiring directors to retain their offices for another term. The qualifications of the 2 directors who are nominated for re-election are in accordance with the Public Limited Companies Act B.E. 2535 (1992) and the relevant notifications of the Capital Market Supervisory Board, and directors who are nominated to be independent directors can express their opinions independently and in accordance with relevant criteria. The Company has attached the profiles of the directors to be nominated for re-election as the Company's directors in [Attachment 4](#).

**Resolution:** This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions). The shareholders shall vote for each candidate individually.

#### Agenda Item 6 To consider and approve the directors' remuneration for the year 2026

**Fact and Reason:** Pursuant to Section 90 of the Public Limited Companies Act B.E. 2535 (1992) (including the amendment), the Company shall not pay the directors money or any other assets, except for the remuneration according to the Company's Articles of Association, whereby Article 33 of the Company's Articles of Association stipulates that directors are entitled to remuneration from the Company in the form of reward, meeting allowance, pension, bonus or return in other nature in accordance with the Articles of Association or as considered by the meeting of shareholders who may determine the remuneration in a certain amount or set out the criteria to be determined for each case or to be perpetually effective until amended. The directors may also be entitled to receive other allowances and benefits in accordance with the Company's regulations.

**The Board of Directors' Opinion:** The Board of Director has determined the directors' remuneration in line with the Company's operating performance, duties and responsibilities and performance of each director. Such compensation is at an appropriate level received within the same industry and enough to motivate and retain qualified directors with the Company. The Board of Director deemed appropriate to propose to the



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Annual General Meeting of Shareholders to consider and approve the remuneration of directors and sub-committees for 2026 at the same rate as approved by the 2025 Annual General Meeting of Shareholders with the following details:

Committee	Position	Year 2026 (Proposed year)	Year 2025	Other Remuneration / Benefits (Money and others)
		Monthly remuneration (month/person)	Monthly remuneration (month/person)	
Board of Directors	Chairman	60,000 Baht	60,000 Baht	-None-
	Director <sup>1</sup>	20,000 Baht	20,000 Baht	-None-
Audit Committee	Chairman	25,000 Baht	25,000 Baht	-None-
	Member	15,000 Baht	15,000 Baht	-None-
Executive Committee	Chairman	-	-	-None-
	Member	-	-	-None-

Remark 1: The directors' remuneration shall only be paid to the independent directors and the directors who are not the executives.

Resolution: This agenda item requires not less than two-thirds (2/3) of the total votes of the shareholders who attend the Meeting.

**Agenda Item 7** To consider and approve the appointment of the Company's auditor and determination of the audit fee for 2026

Fact and Reason: Pursuant to Section 120 of the Public Limited Companies Act B.E. 2535 (1992), the Annual General Meeting of Shareholders shall appoint the Company's auditor and determine the audit fee on an annual basis. Accordingly, Section 121 stipulates that the auditor shall not be a director, an employee, or a person holding any position in the Company.

The Audit Committee's Opinion: It is appropriate to propose to the Board of Directors to further propose to the Annual General Meeting of Shareholders to appoint auditors of EY Office Limited to be the Company's auditors in 2026 because they are independent, knowledgeable, experienced, reliable, and proficient in auditing companies listed in the Stock Exchange of Thailand, as well as its reasonableness of the auditing fee. The list of auditors is as follows:

1. Mr. Pornanan Kitjanawanchai Certified Public Accountant No. 7792; or
2. Miss Isaraporn Wisutthiyan Certified Public Accountant No. 7480; or
3. Miss Krongkaew Limkittikul Certified Public Accountant No. 5874

One of the aforesaid auditors shall be assigned to audit and give opinions on the Company's financial statements. However, Mr. Pornanan Kitjanawanchai has been appointed as Company's auditor for 4



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consecutive years since the fiscal year of 2022. In the event that the aforementioned certified auditors are unable to perform their duties, EY Office Limited shall assign another certified public accountant of EY Office Limited to act on their behalf. The information relating to the profiles of the auditors was delivered to the shareholders along with this invitation letter. Details are as appear in Attachment 5.

The proposed audit fee of Baht 1,730,000 for 2026 is divided into fee for reviewing 3 quarters of financial statements and annual audit fee including the audit fee for reviewing the performance of the associated company which is included in the Company's financial statements according to the percentage held by the Company.

**The Board of Directors' Opinion:** It is appropriate to propose to the Annual General Meeting of Shareholders to consider approving the appointment of the auditors from EY Office Limited to be the Company's auditor for 2026 in accordance with the proposed details. Moreover, the Board of Directors agreed to propose to the 2026 Annual General Meeting of Shareholders to consider approving the audit fee for 2026 in the amount of Baht 1,730,000, details of which are as follows:

The proposed audit fee	Year 2026 (Proposed year)	Year 2025	Year 2024	Year 2023
Audit Firm	EY Office Limited	EY Office Limited	EY Office Limited	EY Office Limited
Audit fee for quarterly review (3 quarters) and audit fee for the Company's financial statements	1,570,000 Baht	1,600,000 Baht	1,500,000 Baht	1,450,000 Baht
Audit fee for reviewing the associated company's performance which is included in the Company's financial statements in which the equity method is applied according to percentage held by the Company	160,000 Baht	160,000 Baht	150,000 Baht	100,000 Baht
<b>Total audit fee</b>	<b>1,730,000 Baht</b>	<b>1,760,000 Baht</b>	<b>1,650,000 Baht</b>	<b>1,550,000 Baht</b>

Other fee information which is related to audit fee	Year 2026 (Proposed year)	Year 2025	Year 2024	Year 2023
Other expenses*	as actually paid	1,084 Baht	2,132 Baht	1,867 Baht

\*Other expenses including travel expenses, postage expenses, and overtime expenses.

In this regard, the above certified auditors are auditors approved by the Office of the Securities and Exchange Commission and have no relationship and/or conflict of interest with the Company, executives,



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major shareholders, or those related to such persons, in any way and not being shareholders of the Company. Therefore, the auditors are independent in auditing and giving opinions on the Company's financial statements.

**Resolution:** This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions).

#### Agenda Item 8 To consider other agenda (if any)

**Fact and Reason:** Pursuant to Section 105 of the Public Limited Companies Act B.E. 2535 (1992), shareholders holding not less than one-third (1/3) of the total number of distributed shares may request the meeting to consider other matters not specified in the notice of shareholders' meeting. Moreover, this agenda item is set up for the shareholders to ask questions and/or give opinions to the Board of Directors (if any) and/or for the Board of Directors to clarify and answer the questions of the shareholders.

**The Board of Directors' Opinion:** It is appropriate to set out this agenda item to allow shareholders to request the meeting to consider matters other than what the Board of Directors has determined and to ask questions (if any) and/or for the Board of Directors to answer questions or clarify for the shareholders.

The Company would like to notify that the shareholder who is entitled to attend and cast votes in the 2026 Annual General Meeting of Shareholders shall be the shareholder whose name appears in the Company's Register on March 11<sup>th</sup>, 2026, which is the date of determination of the list of shareholders who are entitled to attend the 2026 Annual General Meeting of Shareholders (Record Date).

For the shareholder who wishes to attend the meeting via electronic platform or appoint a proxy who is not an independent director of the Company to attend the meeting via electronic platform, please read the instructions for attending via electronic platform in *Attachment 2*. The Company will open the request submission system from April 10<sup>th</sup>, 2026, until the Meeting comes to an end on April 23<sup>rd</sup>, 2026.

According to the Notification of the Department of Business Development regarding Proxy and Proxy Voting and Sending of Invitation Letter for Shareholders Meeting of a Public Limited Company (dated February 4<sup>th</sup>, 2013), a shareholder who grants a proxy to another person to attend a meeting and vote on his/her behalf must grant a proxy to only one proxy holder to attend the meeting and vote on his/her behalf. Shares may not be divided to grant proxies to several persons. However, one proxy holder may receive proxies from several shareholders.

In the case of appointing a proxy, the Company has attached the Proxy Form A (General form), Proxy Form B (The form that specifies items to appoint proxy in detail), and Proxy Form C (Only for the case that the shareholder is a foreign investor and appointed a Custodian in Thailand for the safekeeping of shares) (*Attachment 8*) The shareholder can use only one type of Proxy Form as specified. If shareholders wish to request a paper proxy form, please contact us at [IR@menatransport.co.th](mailto:IR@menatransport.co.th) to obtain the proxy document.



บริษัท มีนาทรานสปอร์ต จำกัด (มหาชน)

MENA TRANSPORT PUBLIC COMPANY LIMITED

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In the case of the shareholder wishing to appoint the independent director, Mr. Nopporn Thepsittha or Mr. Wiboon Rasmeepaisarn as proxy to attend the meeting and cast vote on behalf of the shareholder, please read the profiles of the independent directors who are proxies and the definition of an independent director as attached to this invitation letter (*Attachments 6-7*) and the instructions for attending via electronic platform, in case of appointing a proxy, in *Attachment 2*. The Company kindly requests your cooperation in sending the Proxy Form to the Company in advance by April 20<sup>th</sup>, 2026, to the address below:

Mena Transport Public Limited Company “Company Secretary”

No. 455/12-14 Rama VI Road, Thanon Phetchaburi Sub-District, Ratchathewi District, Bangkok 10400

To comply with the laws relating to the protection of personal data, the Company would like to notify that the Company will use the copy of identification card as evidence for the verification of the shareholder in the case of appointing a proxy to attend the shareholders’ meeting only. The Company will not collect, use, or disclose sensitive data appearing on the identification card, including religion and/or blood type and will destroy the copy of the identification card after the information has been verified.

The shareholder can have access to the notice of summoning of the 2026 Annual General Meeting of Shareholders and the supporting documents along with the Proxy forms on the Company’s website at <https://investor.menatransport.co.th/en/document/shareholder-meetings?year=2026> from March 20<sup>th</sup>, 2026, onwards.

Sincerely yours,

- Nopporn Thepsithar -

(Mr. Nopporn Thepsithar)

Chairman of the Board of Directors

Mena Transport Public Company Limited



รากฐานมั่นคง ขนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาทั่วโลก

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลกันตราบัว อำเภอท่าศาลา จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์. 0-2613-9927	ศูนย์อาคารระบือ 1 ซอยหนองปีโป๊ะ 16 แขวงคลองสามประเวศ เขตอาคารระบือ กรุงเทพฯ 10520 โทร. 0-2172-8120
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QR Code downloading procedure for  
From 2025 56-1 One Report

Mena Transport Public Company Limited (“MENA”) to send to the shareholders documents regarding the General Meeting of Shareholders and the Form of 2025 Form 56-1 One Report, Financial Statements in the form of E-books accessible through QR Code, thus allow the shareholders to access the information conveniently. Shareholders can download the aforementioned documents from the QR Code by following the steps below.

For iOS System

1. Turn on the mobile camera.
2. Focus the mobile camera to QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

For Android System

1. Open applications such as QR CODE READER, Facebook, or Line.

How to scan the QR Code with Line application

- Open Line application and click on "Add friend."
  - Choose "QR Code"
  - Scan the QR Code
2. Focus the mobile camera on to QR Code to scan it, to access documents Form 56-1 One Report.

56-1 One Report can be downloaded via QR Code from March 20, 2026, onwards.



2025 Form 56-1 One Report



## Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System

### For Shareholders Attending the Meeting in Person

1. Prepare the invitation letter issued by TSD, ID card, or passport.
2. Select the company you wish to attend the meeting with or search for the Stock Symbol.

Scan the QR code issued by TSD to log in to the system or log in using your ID card number or passport number to proceed with identity verification (KYC).



Enter your phone number and email to verify your identity via the ThaiD app.



Fill in personal information and upload a photo to complete identity verification (KYC) and registration.

Set a 6-digit Pincode to access the IR PLUS AGM system.

### Change of Proxy Assignment to the "Independent Director"

Select the menu: "Proxy"

Prepare documents: A copy of the ID card and the proxy form. Select the name of the Independent Director to assign as the proxy.

Upload the ID card copy and proxy form. Ensure all documents are complete, then click "Confirm"  
\*\*Submit in advance, at least 1 day before the meeting.

On the meeting day, shareholders/proxy holders log in to the IR PLUS AGM system and enter the 6-digit Pincode to register for the meeting.



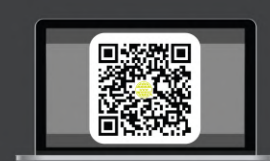
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Call center : 02-023-8800 ext 2  
e-mail : irplus.agm@irplus.in.th



## Steps for Shareholders / Proxy Holders to Verify Identity (KYC) through the IR PLUS AGM System

### Assigning Proxy to the "Independent Director"



Select the menu "Proxy-Direct"



The "Shareholder" logs in with their ID to authorize the "Independent Director"



Prepare documents: A copy of your ID card and the completed proxy form.



Select "Independent Director"  
Choose the name of the Independent Director to assign as your proxy.



Upload documents Upload the ID card copy and completed proxy form. Ensure all documents are complete, then click "Confirm" and proceed with the process.



Set a 6-digit Pincode  
to access the IR PLUS AGM system.

### Proxy Holder Attending the Meeting



Select the menu "Proxy-Direct"



"Proxy Holder" logs in with their ID card number to complete the identity verification (KYC) process for meeting attendance.



Prepare documents: A copy of the ID card for both the "Shareholder" and the "Proxy Holder" along with the completed proxy form. If applicable, include company representative details.



Select "Other Names"  
Enter the information for the "Proxy Holder"



Upload documents: Upload the ID card copies for both the "Shareholder" and the "Proxy Holder," along with the completed proxy form. Ensure all documents are complete, then click "Confirm" to proceed with the process.



Set a 6-digit Pincode  
to access the IR PLUS AGM system.

On the meeting day, shareholders/proxy holders log in to the IR PLUS AGM system and enter the 6-digit Pincode to register for the meeting.



Download the  
Application IR PLUS AGM  
iOS system ver. 15 or higher



Download the  
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@irplusagm

Call center : 02-023-8800 ext 2  
e-mail : irplus.agm@irplus.in.th

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## Minutes of the 2025 Annual General Meeting of Shareholders

Mena Transport Public Company Limited

Thursday, April 24<sup>th</sup>, 2025, at 10:00 hrs.Date, Time, and Place

The 2025 Annual General Meeting of Shareholders of Mena Transport Public Company Limited (the “**Company**”) was held on Thursday, April 24<sup>th</sup>, 2025, at 10:00 hrs. through electronic platform in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and other relevant laws and regulations. The Meeting was held pursuant to a resolution of the Board of Directors' Meeting No. 2/2025 held on February 25<sup>th</sup>, 2025, which resolved to convene the annual general meeting of shareholders in accordance with the Public Limited Company Act and the Company's Articles of Association (Article 35).

Directors Attending the Meeting

- |    |                  |                  |  |
|----|------------------|------------------|--|
| 1. | Mr. Nopporn      | Thepsittha       | Independent Director / Chairman of the Board of Directors / Audit Committee              |
| 2. | Mr. Wiboon       | Rasmeepaisarn    | Independent Director / Vice Chairman / Chairman of the Audit Committee                   |
| 3. | Mr. Anan         | Larphanachaiwong | Independent Director / Audit Committee   |
| 4. | Mrs. Suwanna     | Kajonwuttidet    | Director / Chairman of Executive Committee / Chief Executive Officer                     |
| 5. | Ms. Patchareerat | Kajonwuttidetpat | Director / Executive Director / Deputy Chief Executive Officer / Chief Operating Officer |
| 6. | Mr. Nattaphon    | Kajonwuttidet    | Director   |
| 7. | Ms. Pitchavarin  | Kajonwuttidetpat | Director   |
| 8. | Ms. Chayanin     | Kajonwuttidetpat | Director   |

The Meeting was attended by all 8/8 directors, representing 100 percent of the total number of directors.



## รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่  
280/8 หมู่ 9 ตำบลก้นหวาย  
อำเภอตากอย จังหวัดสระบุรี 18260  
โทร. 0-3620-0321

สำนักงานกรุงเทพฯ  
455/12-14 ถนนพระรามหก  
แขวงถนนเพชรบุรี เขตราชเทวี  
กรุงเทพฯ 10400  
โทร. 0-2613-9450  
แฟกซ์ 0-2613-9927

ศูนย์ล้าครบึง  
1 ซอยสุขุมวิทซอย 16  
แขวงคลองสามประเวศ เขตสาทร-บึง  
กรุงเทพฯ 10520  
โทร. 0-2172-8120

Management Attending the Meeting

- |    |                |                   |  |
|----|----------------|-------------------|--|
| 1. | Mr. Kobchai    | Chitcuresakulchon | Executive Director / Chief Financial Officer             |
| 2. | Ms. Worakamol  | Sriduangmaneechai | Executive Director /<br>Chief Corporate Support Officer  |
| 3. | Mr. Athiwat    | Leenatham         | Executive Director /<br>Deputy Chief Operating Officer 1 |
| 4. | Ms. Thannaphat | Wongprasert       | Executive Director /<br>Deputy Chief Operating Officer 2 |
| 5. | Ms. Natchaphak | Kajonwuttidet     | Executive Director /<br>Deputy Chief Operating Officer 3 |
| 6. | Ms. Supachaya  | Pansaeng          | Company Secretary/ Meeting Moderator                     |

Auditors Representative, EY Office Limited

- |    |              |               |                             |
|----|--------------|---------------|-----------------------------|
| 1. | Ms. Sirirat  | Sricharoensup | Certified Public Accountant |
| 2. | Ms. Noppawan | Kanjanopas    | Manager                     |

Legal Advisors and Witness for Vote Counting Audit, Legal Advisory Council Limited

- |    |               |          |
|----|---------------|----------|
| 1. | Mr. Chatiporn | Baramee  |
| 2. | Ms. Angkana   | Puangnak |

Ms. Supachaya Pansaeng, a Company Secretary who was appointed as a meeting moderator (the “**Meeting Moderator**”), invited Mr. Nopporn Thepsittha, the Chairman of the Board of Directors and the Chairman of the Meeting (the “**Chairman**”) to convene the 2025 Annual General Meeting of Shareholders.

The Chairman welcomed and expressed appreciation to all shareholders and attendees for taking the time to participate in the 2025 Annual General Meeting of Shareholders of the Company. Subsequently, the Chairman delegated the Meeting Moderator to present the details regarding the upcoming agenda items to be discussed in the Meeting.

The Meeting Moderator informed the Meeting that there were 11 shareholders attending the Electronic Meeting via IR Plus AGM Application, representing 20,421,502 shares, 4 shareholders who proxied online, representing 2,109,300 shares, and 26 shareholders who proxied offline,



## รากฐานมั่นคง ขนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่

280/8 หมู่ 9 ตำบลกีนวาว

อำเภอตากอย จังหวัดสระบุรี 18260

โทร. 0-3620-0321

สำนักงานกรุงเทพฯ

455/12-14 ถนนพระรามหก

คลองถนนเขตรัฐ เขตราชเทวี

กรุงเทพฯ 10400

โทร. 0-2613-9450

แฟกซ์ 0-2613-9927

ศูนย์ลาดกระบัง

1 ซอยสุขุมวิท 16

เขตคลองสานพื้นที่ เขตลาดกระบัง

กรุงเทพฯ 10520

โทร. 0-2172-8120



representing 443,675,803 shares. In total, there were 41 shareholders and proxies, representing a total of 466,206,605 shares, equivalent to 63.5159 percent of the total number of the 734,000,000 issued shares of the Company, who attended the Meeting. Therefore, the quorum was attained as required by Section 103 of the Public Limited Companies Act, B.E. 2535 (1992) and Clause 37 of the Company's Articles of Association.

In order to treat all shareholders fairly and equally, the Company granted the shareholders the opportunity to propose, in advance, agenda items and nominate qualified candidates for director elections for further consideration during the 2025 AGM. The Company also published the criteria, conditions, procedures, qualifications of the person who has rights to propose, proposal forms and contact channels for making such proposals via the Company's website between October 1<sup>st</sup>, 2024 - December 31<sup>st</sup>, 2024, as well as informing the shareholders of such details via the SET portal. After the period for making proposals had passed, no agenda items nor candidates were proposed or nominated to the Company.

The Company recorded the video and audio of the Meeting in the form of a television broadcast, including the voting results of the participants. The Company was aware of the importance of privacy rights and the protection of personal data of shareholders and proxies. The Company would request to collect personal data, including its use, disclosure, and processing. Therefore, shareholders and proxies were requested to read the details of personal data protection for shareholders' meetings, which had been sent to everyone along with the invitation letter.

Subsequently, the Meeting Moderator explained the voting methods for each agenda item and the process for expressing an opinion or making an inquiry as follows:

1. In casting a vote, one share equals one vote (One Share One Vote). Shareholders or proxies must choose to vote on a resolution in only one of the following ways: agree, disagree, or abstain, and partial voting on resolutions is not allowed.
2. Shareholders may cast their votes by selecting the checkmark symbol button in the first menu in the menu bar on the left-hand side. After the agenda item for voting appears, shareholders may vote for each agenda item by selecting one of the buttons: Agree, Disagree, or Abstain. Finally, shareholders may select the "Confirm" button to confirm the vote.



รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลกึ่งหวาง อำเภอหาดใหญ่ จังหวัดสงขลา 90100 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ลาคอร์บิง 1 ซอยสุขุมวิท 16 แขวงคลองสาทร เขตสาทร กรุงเทพฯ 10520 โทร. 0-2172-8120
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3. Shareholders who do not cast their votes in the voting program or do not enter their votes into the system will be considered as voting in favor (Agree).
4. The shareholders who are foreign investors appointing proxies under Form C and having appointed a custodian in Thailand for safekeeping of shares may cast their votes for Agree, Disagree, or Abstain simultaneously for each agenda item based on the number of shares they are holding.
5. Regarding voting on each agenda item, please note the following.
  - Agenda items 1, 3, 4, 5, and 7 require a majority of votes from the attending shareholders who cast their votes. In other words, the votes of shareholders who "abstain" or submit void ballots are not counted towards the vote tally.
  - Agenda item 2 is for acknowledgment and does not require voting.
  - Agenda item 6, which considers the approval of director remuneration for 2025, requires a favorable vote of not less than two-thirds (2/3) of the total number of votes cast by attending shareholders. The Company counts the votes of "Agree," "Disagree," and "Abstain" to determine the vote tally.
  - Agenda item 5 considers the appointment of directors to replace those due to complete their terms in 2025. The Company will read the names of the candidates one by one for shareholders to vote for each candidate.
6. In counting the votes for each agenda item, the votes of shareholders attending the Meeting and voting "Disagree" and/or "Abstain" will be deducted from the total votes cast by attending shareholders. The remaining votes are considered as "Agree" votes. Additionally, previously cast votes by shareholders who appointed proxies are already included in the tally.

In expressing an opinion or making an inquiry, shareholders could send messages by selecting the "?" symbol button of each agenda item, type questions or comments and select "Send" to confirm the message to the Company. Shareholders could start making an inquiry or commenting through the text box from when the Chairman announced the consideration of the agenda item. The Company would respond to questions related to the specific agenda item. If any question were not related to such an agenda item, it would be addressed under Agenda Item 8. If there were



#### รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลก้นหวาย อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ลาดกระบัง 1 ซอยสุขุมวิท 16 แขวงคลองสามประเวศ เขตลาดกระบัง กรุงเทพฯ 10520 โทร. 0-2172-8120
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many inquiries, the Company would respond to the inquiries one by one and post them on the Company's website after the Meeting had concluded.

After explaining the details of the voting procedures for each agenda item and the process for expressing an opinion or making an inquiry, the Meeting Moderator invited the Chairman to proceed in accordance with the following agenda items:

**Agenda Item 1**      **To consider and adopt the Minutes of the 2024 Annual General Meeting of Shareholders.**

The Chairman proposed the Meeting to consider the adoption of the Minutes of the 2024 Annual General Meeting of Shareholders, held on April 23<sup>rd</sup>, 2024. The Board considered the Minutes to be comprehensive and correctly recorded. The details appeared in the Copy of the Minutes of the Annual General Meeting of Shareholders, which was sent to the shareholders along with the invitation to the Annual General Meeting of Shareholders as set out in Attachment 3.

The Chairman invited the shareholders to ask questions or give opinions.

As there were no questions or opinions from the shareholders, the Chairman proposed that the Meeting vote to consider and adopt the Minutes of the 2024 Annual General Meeting of Shareholders, held on April 23<sup>rd</sup>, 2024.

**Resolution**      **The Meeting considered the matter and resolved by a majority of votes of shareholders who attended the Meeting and cast their votes (excluding abstentions) to adopt the Minutes of the 2024 Annual General Meeting of Shareholders, held on April 23<sup>rd</sup>, 2024, as follows:**

Approved	470,457,505 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 vote,	not being counted as vote	
Void	0 vote,	not being counted as vote	

**Remark:** For this agenda item, there were an additional 4 shareholders attending the Meeting. The total number of shareholders in attendance and eligible to vote before this agenda item was 45 persons, representing 470,457,505 shares.



**รากฐานมั่นคง ขับส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล**

สำนักงานใหญ่  
280/8 หมู่ 9 ตำบลกบแก้ว  
อำเภอตากอย จังหวัดสระบุรี 18260  
โทร. 0-3620-0321

สำนักงานกรุงเทพฯ  
455/12-14 ถนนพระรามหก  
แขวงถนนเพชรบุรี เขตราชเทวี  
กรุงเทพฯ 10400  
โทร. 0-2613-9450  
แฟกซ์ 0-2613-9927

ศูนย์ลาคระบัง  
1 ซอยตงปิ่นเกษ 16  
แขวงคลองสามประเวศ เขตลาคระบัง  
กรุงเทพฯ 10520  
โทร. 0-2172-8120



**Agenda Item 2**      **To acknowledge the Company's operating performance of 2024 ended 31 December 2024.**

The Chairman assigned Mr. Kobchai Chitcuresakulchon, the Executive Director and the Chief Financial Officer, to report the Company's operating performance of 2024 ended 31 December 2024 to the Meeting.

Mr. Kobchai Chitcuresakulchon, the Executive Director and the Chief Financial Officer, presented the details of the Company's operating performance of 2024, summarized as follows:

(Unit: Million Baht)

Details	2024	2023 " Restated"	Increase (Decrease)	Percentage
Total assets	1,431	1,343	88	7%
Total liabilities	486	443	43	10%
Total shareholder's equity	945	900	45	5%
Total revenues	846	789	57	7%
Net profit for the year	67	69	(2)	-3%
Earnings per share (Baht)	0.09	0.09	-	0%

The Company's operating results for the year 2024 showed total revenue of 846 million Baht, an increase of 57 million Baht from the previous year, representing an increase of 7 percent. This was a result of an increase in workload and the expansion of the fleet during the year, leading to revenue growth for the Company.

In 2024, the Company had a gross profit of 128 million Baht, a decrease of 6 million Baht from the year 2023, representing a 5 percent decrease. This was due to revenue growth at a lower rate than the increase in fixed costs, particularly depreciation of transport vehicles and labor expenses. From 2023 to early 2024, The Company made significant investments in transport vehicles, especially Mixer trucks. However, the overall concrete consumption nationwide in 2024 slightly declined compared to the same period of the previous year, mainly due to delays in budget disbursement and government spending.

In 2024, the Company reported a net profit according to the financial statements in which the equity method is applied of 67 million Baht, a decrease of 2 million Baht from the year 2023,



**รากฐานมั่นคง ขับส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล**

สำนักงานใหญ่  
280/8 หมู่ 9 ตำบลก้นหวาย  
อำเภอตากอย จังหวัดสระบุรี 18260  
โทร. 0-3620-0321

สำนักงานกรุงเทพฯ  
455/12-14 ถนนพระรามหก  
แขวงถนนเพชรบุรี เขตราชเทวี  
กรุงเทพฯ 10400  
โทร. 0-2613-9450  
โทร. 0-2613-9927

ศูนย์ลาดกระบัง  
1 ซอยสุขุมวิท 16  
แขวงคลองสามประเวศ เขตลาดกระบัง  
กรุงเทพฯ 10520  
โทร. 0-2172-8120



representing a 3 percent decrease. The key contributing factor was the increase in fixed costs, particularly depreciation and labor expenses, which rose at a higher rate than revenue growth due to delays in government budget disbursement. Additionally, the Company's administrative expenses increased by 9.2 million Baht compared to the same period in 2023, primarily due to workforce expansion to support business growth. Furthermore, for the year ended December 31, 2024, the Company recognized a loss of 3.1 million Baht from the disposal of fixed assets.

As of December 31<sup>st</sup>, 2024, the Company's financial position showed an increase in total assets under the financial statement in which the equity method is applied, amounting to 88 million Baht. This was primarily due to the growth in fixed assets and right-of-use assets resulting from the expansion of the Company's vehicle fleet. In 2024, the Company expanded its fleet by 40 trucks and 7 tail truck in line with its strategic plan. Additionally, during the year, the Company received an increased share of profits from TDM Logistics Company Limited, an associate company, leading to a 14 million Baht increase in investments in associate compared to the previous year.

The Company's total liabilities increased by 43 million Baht due to the expansion of the Company's fleet.

The total shareholders' equity according to the financial statements in which the equity method is applied as of December 31<sup>st</sup>, 2024, increased from the year 2023 by 45 million Baht. This was related to the net profit for the year 2024, amounting to 67 million Baht. However, the Company made a dividend payment in the year 2024 totaling 22 million Baht, resulting in a net increase in shareholders' equity from the year 2023 of 45 million Baht.

The Chairman assigned Mrs. Suwanna Kajonwuttidet, a Director, the Chairman of the Executive Committee, and the Chief Executive Officer, to additionally present the Company's operating performance of 2024 ended 31 December 2024, to the Meeting.

Mrs. Suwanna Kajonwuttidet, a Director, the Chairman of the Executive Committee, and the Chief Executive Officer, reported on the Company's efforts to combat corruption to shareholders. She stated that the Company had a comprehensive anti-corruption policy and a Whistleblower Policy that covered reporting misconduct or complaints, as well as the process for handling complaints and guidelines for ensuring quality fairness and protection for whistleblowers and related individuals. In 2024, there had been no complaints related to these issues. Additionally, the Human Resources Department had conducted training sessions to emphasize the importance of and instill a sense of consciousness in combating corruption.



#### รากฐานมั่นคง ขับส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลกบแก้ว อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ลาคระบัง 1 ซอยสุขุมวิท 16 แขวงคลองสาปเขตวัฒนา เขตลาคระบัง กรุงเทพฯ 10520 โทร. 0-2172-8120
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Furthermore, in 2024, the Thai Institute of Directors (IOD), acting as the secretariat of the Private Sector Collective Action Coalition Against Corruption (CAC), passed a resolution certifying “the Company as a member of the Thai Private Sector Anti-Corruption Coalition. This certification is valid for three years, from June 30, 2024, to June 30, 2027.

The Chairman invited the shareholders to ask questions or give opinions.

**Mr. Jaturon Polyod a shareholder, attended the online meeting via the IR PLUS AGM, and made the following enquiries:**

**(1) Did the company benefit in the short term from the decline in oil prices?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that as on the 25th or 30th of each month, the adjusted rates were applied for the following month. During the month, if fuel prices decreased, it would benefit the Company; however, if prices increased, the Company would bear the additional cost. Nonetheless, such fluctuations were short-term and did not have a material impact on the Company.

**(2) Within the Company's fleet, were there more new vehicles or older vehicles?**

**Were there any issues related to leasing or interest rates**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company's current fleet consisted predominantly of older vehicles that were free from debt obligations. A significant number of new vehicles were added to the fleet in 2023 through hire purchase agreements with fixed interest rates. Therefore, fluctuations in interest rates did not affect the Company with respect to vehicles already under hire purchase contracts.

**(3) Did CJ's transportation business include services for Carabao, and had the volume of this transportation decreased?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the volume of transportation services for CJ had not decreased. On the contrary, transportation activities had expanded. Additionally, TDM Logistics Co., Ltd. also provided transportation services for Carabao.



**รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล**

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลก้นหวาย อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ลาคอร์บิง 1 ซอยตงปิ่นพงษ์ 16 แขวงคลองสามประเวศ เขตลาคอร์บิง กรุงเทพฯ 10520 โทร. 0-2172-8120
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**(4) Regarding the issues with Chinese steel, had the Company received transportation work for stocking steel products? Had the Company been affected by the rising steel prices? Did the Company's customers engage heavily in export activities, and had there been an increase in work due to the trade war?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company only transported construction materials such as cement and concrete and did not transport other types of construction materials. Therefore, issues related to steel did not affect the Company. Similarly, as the Company did not engage in international transportation, it was not impacted by import or export activities either.

**(5) For the Makro project, which involved the recruitment of employees, was such the company's first project for Makro and was there potential for expansion?**

Ms. Suwanna Kajonwuttidet, Director, Chairman of Executive Committee, and Chief Executive Officer, responded that the Company had been operating the Makro project for several years. As for employee recruitment, such was normal practice due to regular staff turnover.

The Chairman asked the shareholders if there were any further questions or comments.

As there were no questions or opinions from the shareholders, the Chairman informed the Meeting that this agenda item was for acknowledgement, therefore, no voting was required.

**Agenda Item 3 To consider and approve the financial statements for the year ended December 31<sup>st</sup>, 2024, audited by the certified public accountant.**

The Chairman assigned Mr. Kobchai Chitcuresakulchon to present the summary of the details of the financial statements for the year ended December 31<sup>st</sup>, 2024, audited by the certified public accountant.

Mr. Kobchai Chitcuresakulchon, the Chief Executive Officer, presented the summary of the details of the financial statements for the year ended December 31<sup>st</sup>, 2024, audited by the certified public accountant as follows:



**รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล**

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลกบแก้ว อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ล้าคระบับ 1 ซอยสุขุมวิทซอย 16 แขวงคลองสามประเวศ เขตคลองเตย กรุงเทพฯ 10520 โทร. 0-2172-8120
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(Unit: Baht)

Descriptions	Financial statements in which the equity method is applied		Separate financial statements	
	2024	2023 (Restated)	2024	2023 (Restated)
	Total assets	1,431,180,230	1,342,965,980	1,403,078,303
Total liabilities	486,594,080	442,916,409	486,594,080	442,916,409
Total shareholder's equity	944,586,150	900,049,571	916,484,223	885,736,913
Revenue from transportation and concrete transportation services	777,888,497	736,058,224	777,888,497	736,058,224
Revenue from sales	55,771,093	40,349,470	55,771,093	40,349,470
Dividend income	-	-	13,230,000	-
Other income	12,608,471	12,704,974	12,608,471	12,704,974
Total revenues	846,268,061	789,112,668	859,498,061	789,112,668
Share of profit from investment in associate	27,019,269	14,312,658	-	-
Net profit for the year	66,556,009	69,014,921	52,766,740	54,702,263
Earnings per share	0.09	0.09	0.07	0.07

Mr. Kobchai Chitcuresakulchon, the Chief Financial Officer, informed the Meeting that the financial statements of 2024 for the year ended December 31<sup>st</sup>, 2024, were audited by an auditor from EY Office Limited. The auditor expressed an unqualified opinion, and it was approved by the Audit Committee and the Board of Directors. The operating results were as stated under Agenda Item 2. Shareholders could review the full financial statements in Form 56-1 One Report, which was sent to the shareholders along with the invitation to the Annual General Meeting of Shareholders.

The Chairman invited the shareholders to ask questions or give opinions.

As there were no questions or opinions from the shareholders, the Chairman requested the Meeting to consider and approve the financial statements for the year ended December 31<sup>st</sup>, 2024, audited by the certified public accountant.

**Resolution** The Meeting considered the matter and resolved to approve the financial statements for the year ended December 31<sup>st</sup>, 2024, audited by the certified public accountant by a majority of votes of the shareholders who attended the Meeting and cast their votes (excluding abstentions) as follows:



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1 ซอยสุขุมวิท 16  
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Approved	470,457,605 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 vote,	not being counted as vote	
Void	0 vote,	not being counted as vote	

**Remark:** For this agenda item, there was an additional 1 shareholder attending the Meeting. The total number of shareholders in attendance and eligible to vote before this agenda item was 46 persons, representing 470,457,605 shares.

**Agenda Item 4** To consider and approve the allocation of net profit as a legal reserve, and to consider and approve the dividend payment to shareholders for the operating results of the fiscal year ended December 31<sup>st</sup>, 2024, as well as to set the date to determine the entitlement for dividend payment.

The Chairman assigned Mrs. Suwanna Kajonwuttidet, a Director, the Chairman of Executive Committee and the Chief Executive Officer, to present the details of the dividend payment and the appropriation of net profit as a legal reserve to the Meeting.

Mrs. Suwanna Kajonwuttidet, a Director, the Chairman of Executive Committee and the Chief Executive Officer, informed the Meeting that according to the Public Limited Companies Act B.E. 2535, Section 115 stipulated that the company could distribute dividends only from profits and had to obtain approval from shareholders. Section 116 required the company to allocate a portion of not less than 5 percent of annual net profit as reserve, until the reserve capital reached at least 10 percent of the registered capital.

Additionally, in accordance with the Company's dividend policy, the Company had a policy to pay dividends at a rate of not less than 40 percent of net profit of separate financial statements after deducting corporate income tax and various reserves as required by law and the Company's regulations each year. This would depend on business performance, financial status, financial liquidity, the necessity of funds for business management, and the Company's expansion. It was important that dividend payments did not impact on the normal operation of the Company's business.

For the Company's operating performance in 2024 in the separate financial statements, the Company had net profit of 52.77 million Baht and unappropriated retained earnings of 296.02 million Baht. Therefore, the Board of Directors deemed to appropriate the net profit for the year as



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a legal reserve according to the law, with an amount of 2.7 million Baht, equivalent to 5 percent of the net profit for the year. Additionally, the Company would pay a dividend from the Company's performance of 2024 to its shareholders, based on the total amount of paid-up capital, which was 734 million shares, at a rate of 0.03 Baht per share, totaling 22.02 million Baht, or 42 percent of the net profit.

The list of shareholders entitled to receive a dividend was set on May 2<sup>nd</sup>, 2025 (Record Date), and the dividend payment date was scheduled for May 16<sup>th</sup>, 2025.

The Chairman invited the shareholders to ask questions or give opinions.

As there were no questions or opinions from the shareholders, the Chairman asked the Meeting to approve the allocation of net profit as a legal reserve, and to consider and approve the dividend payment to shareholders for the operating results of the fiscal year ended December 31<sup>st</sup>, 2024, as well as to set the date to determine the entitlement for dividend payment.

**Resolution** The Meeting considered and resolved to approve the appropriation of profit of 2.7 million Baht as legal reserve and resolved to approve the payment of dividend for 0.03 Baht per share, a total of 22.02 million Baht by a majority of votes of the shareholders who attended the Meeting and cast their votes (excluding abstentions) as follows:

Approved	470,457,605 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 vote,	not being counted as vote	
Void	0 vote,	not being counted as vote	

**Agenda Item 5** To consider and approve the appointment of directors in replacement of those who must retire by rotation for the year 2025

The Chairman assigned the Meeting Moderator to present the details of this agenda item.

The Meeting Moderator informed the Meeting that according to Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Clause 18 of the Company's Articles of Association, at every annual ordinary meeting, (1/3) one-third of the directors shall vacate office. If the number of directors is not a multiple of three, the number of directors closest to (1/3) one-thirds shall vacate



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the office. The directors vacating office in the first and second years after the registration of the company shall be selected by drawing lots. In subsequent years, the director who has held office longest shall vacate office. A director who vacates office under this section may be re-elected.

For the 2025 Annual General Meeting of Shareholders, there were 3 directors vacating office as follows:

Name	Position
1. Mr. Wiboon Rasmeepaisarn	Independent Director, Vice Chairman of the Board of Directors and Chairman of the Audit Committee
2. Mr. Anan Lapthananchaivong	Independent Director and Audit Committee
3. Ms. Pichavarin Kajonwuttidetpat	Director

From October 1<sup>st</sup>, 2024 - December 31<sup>st</sup>, 2024, the Company requested shareholders to nominate individuals for consideration as directors via the Stock Exchange of Thailand system (SETLink) and the Company's website, but no shareholders submitted any nominations.

The details and backgrounds of the directors vacating office are set out in Attachment 4, which was sent to the shareholders along with the invitation to the Annual General Meeting of Shareholders.

The Chairman informed the Meeting that in order to comply with the Principles of Good Corporate Governance and to allow shareholders to vote freely, the three directors whose terms had ended should leave and log out of the Meeting until the end of this agenda item.

The Chairman informed the Meeting that the committee, excluding conflict of interested directors, had been thoroughly reviewed or considered through a rigorous process. All three retiring directors were knowledgeable and able to express independent opinions, possess appropriate qualifications, and did not possess disqualifying characteristics as stipulated in the Public Limited Companies Act B.E. 2535 (1992) the Securities and Exchange Act, and relevant regulations, rules, or notifications. The committee therefore passed a resolution approving and recommending to the ordinary shareholders' meeting to elect the directors to fill the vacant positions; Mr. Wiboon Rasmeepaisarn to return to serve as the Independent Director, Vice Chairman of the Board of Directors and Chairman of the Audit Committee, Mr. Anan Lapthananchaivong to return to serve as the Independent Director and the Audit Committee and Ms. Pichavarin Kajonwuttidetpat to return to serve as the Director for another term.

The Chairman invited the shareholders to ask questions or give opinions.



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As no shareholders had any questions or comments, the Chairman requested that the Meeting vote to re-elect the directors whose terms had ended for another term. The vote was conducted on an individual basis. After the vote, the Chairman instructed the Meeting Moderator to invite the re-elected directors to return to the Meeting.

**Resolution** The Meeting considered the matter and resolved to approve the appointment of directors in replacement of those who must retire by rotation for the year 2025 to be the Company's directors for another term by a majority of votes of the shareholders who attended the Meeting and cast their vote (excluding abstentions) for each candidate individually as follows:

**1) Mr. Wiboon Rasmeepaisarn Independent Director, Vice Chairman of the Board of Directors and Chairman of the Audit Committee**

Approved	470,457,605 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 votes,	not being counted as vote	
Void	0 vote,	not being counted as vote	

**2) Mr. Anan Lapthananchaivong Independent Director and Audit Committee**

Approved	470,457,605 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 vote,	not being counted as vote	
Void	0 vote,	not being counted as vote	

**3) Ms. Pichavarin Kajonwuttidetpat Director**

Approved	470,457,605 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 vote,	not being counted as vote	
Void	0 vote,	not being counted as vote	

**Agenda Item 6** To consider and approve the directors' remuneration for the year 2025

The Chairman assigned Mrs. Suwanna Kajonwuttidet, a Director, the Chairman of Executive Committee and the Chief Executive Officer, to present to the Meeting the details of this agenda item.



#### รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลก้นหวาย อำเภอหนองปรือ จังหวัดสุพรรณบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ลาดกระบัง 1 ซอยสุขุมวิท 16 แขวงคลองสามประเวศ เขตลาดกระบัง กรุงเทพฯ 10520 โทร. 0-2172-8120
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Mrs. Suwanna Kajonwuttidet, a Director, the Chairman of Executive Committee and the Chief Executive Officer, informed the Meeting that Section 90 of the Public Limited Companies Act B.E. 2535 (1992) stipulated that a company shall not pay money or give any other property to directors unless it was the payment of remuneration under the company's Articles of Association, and Clause 33 of the Company's Articles of Association stated that directors were entitled to receive remuneration from the Company in the form of reward, meeting allowance, pension, bonus, or other benefits in accordance with the Articles of Association or as determined by the shareholders' meeting, which may be a specific amount or based on criteria and may be set for a period of time or indefinitely until changed. In addition, directors were entitled to receive allowances and benefits according to the Company's regulations.

The Company's Board of Directors considered the determination of the remuneration for the directors in line with the Company's performance result, responsibilities, and performance of each director. The proposed remuneration was at an appropriate level comparable to the same industry and was sufficient to motivate and retain quality directors for the Company. Therefore, it was recommended that the shareholders' meeting approve the proposed remuneration for the directors and sub-committee directors of the Company at the same rate as the remuneration approved by the 2024 Annual General Meeting of Shareholders, totaling 2,340,000 Baht, as detailed below:

Committee	Position	Year 2025 (Proposed year)	Year 2024	Other Remuneration / Benefits (Money and others)
		Monthly remuneration (month/person)	Monthly remuneration (month/person)	
Board of Directors	Chairman	60,000 Baht	60,000 Baht	-None-
	Director <sup>1</sup>	20,000 Baht	20,000 Baht	-None-
Audit Committee	Chairman	25,000 Baht	25,000 Baht	-None-
	Director	15,000 Baht	15,000 Baht	-None-
Executive Committee	Chairman	-	-	-None-
	Director	-	-	-None-

**Remark<sup>1</sup>:** The directors' remuneration shall only be paid to the independent directors and the directors who are not executives.



The Chairman invited the shareholders to ask questions or give opinions.

As there were no questions or opinions from the shareholders, the Chairman requested that the Meeting vote to approve the remuneration of the directors for 2025.

**Resolution** The Meeting considered the matter and resolved to approve the directors' remuneration for the year 2025, as proposed to the Meeting, by not less than two-thirds (2/3) of the total votes of the shareholders who attended the Meeting as follows:

Approved	470,457,605 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 vote,	equivalent to	0.0000 percent
Void	0 vote,	not being counted as vote	

**Agenda Item 7** To consider and approve the appointment of the Company's auditor and determination of the audit fee for 2025

The Chairman assigned Mr. Wiboon Rasmeepaisarn, the Vice Chairman of the Board of Director, the Independent Director and the Chairman of the Audit Committee, to present to the Meeting the details of the appointment of auditors and the determination of the audit fee for 2025.

Mr. Wiboon Rasmeepaisarn informed the Meeting that Section 120 of the Public Limited Companies Act B.E. 2535 (1992) stipulated that the annual general meeting of shareholders shall consider the appointment of an auditor and the determination of an audit fee of the Company for each year. The Meeting may reappoint the former auditor.

For 2025, the Audit Committee considered the selection of auditors in accordance with the guidelines of the Securities and Exchange Commission of Thailand based on factors such as the quality of audit work, allocation of sufficient and appropriate human resources, participation of auditors and audit team, exercise of professional judgment, and independence of auditors. After comparing auditors with the qualifications outlined in the guidelines, the Audit Committee proposed its selection to the Board of Directors for consideration. The Board of Directors deemed it appropriate to propose to the Meeting to appoint EY Office Limited ("EY") as the auditor of the Company for 2025. The Board of Directors



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approved the proposal and recommended that the shareholders appointed EY as the Company's auditor for 2025, with the certified public accountants proposed for appointment as follows:

1. Mr. Pornanan Kitjanawanchai Certified Public Accountant No. 7792 or
2. Ms. Isaraporn Wisutthiyan Certified Public Accountant No. 7480 or
3. Ms. Krongkaew Limkittikul Certified Public Accountant No. 5874.

One such auditor would be designated as an auditor to express opinions on the Company's financial statements. In this regard, Mr. Pornanan Kitjanawanchai had been appointed as Company's auditor for 3 consecutive years since the fiscal year of 2022. In the event that the appointed auditor was unable to perform the duties, EY would then provide another certified public accountant to perform such duties instead. In this regard, information about the auditor's qualifications had been sent to the shareholders along with the invitation to the Meeting, details as appear in Attachment 5.

In addition, the Audit Committee deemed appropriate to propose to the Meeting for approval of an audit fee for 2025 in the amount of 1,760,000 Baht and other expenses as actually paid, with the following details:

The proposed audit fee	Year 2025 (Proposed year)	Year 2024	Year 2023	Year 2022
Audit Firm	EY Office Limited	EY Office Limited	EY Office Limited	EY Office Limited
Audit fee for quarterly review (3 quarters) and audit fee for the Company's financial statements	1,600,000 Baht	1,500,000 Baht	1,450,000 Baht	1,400,000 Baht
Audit fee for reviewing the associated company's performance which is included in the Company's financial statements in which the equity method is applied according to percentage held by the Company	160,000 Baht	150,000 Baht	100,000 Baht	The associate company had not been established
<b>Total audit fee</b>	<b>1,760,000 Baht</b>	<b>1,650,000 Baht</b>	<b>1,550,000 Baht</b>	<b>1,400,000 Baht</b>



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Therefore, the Audit Committee proposed the shareholders' meeting to consider approving the appointment of an auditor and the determination of the audit fee for 2025 as outlined above.

The Chairman invited the shareholders to ask questions or give opinions.

As there were no questions or opinions from the shareholders, the Chairman requested that the Meeting vote to approve the appointment of the Company's auditor and determination of the audit fee for 2025

**Resolution** The Meeting considered the matter and resolved to approve the appointment of the auditor for 2025 from EY Office Limited as the Company's auditor and the audit fee for 2025 of 1,760,000 Baht and other expenses as actually paid, as proposed, by a majority of votes of the shareholders who attended the Meeting and cast their votes (excluding abstentions) as follows:

Approved	470,457,605 votes,	equivalent to	100.0000 percent
Disapproved	0 vote,	equivalent to	0.0000 percent
Abstained	0 vote,	not being counted as vote	
Void	0 vote,	not being counted as vote	

**Agenda Item 8** Others (if any)

The Chairman informed the Meeting that in accordance with Section 105 of the Public Limited Companies Act, B.E. 2535 (1992), shareholders holding not less than one-third (1/3) of the total number of distributed shares may request the Meeting to consider other matters not specified in the notice of shareholders' meeting. Therefore, this agenda item provided opportunities for shareholders to consider other matters.

As there were no shareholders proposing another agenda item for consideration and as all the agenda items had been considered, the Chairman then welcomed inquiries and suggestions from the shareholders and asked the relevant directors and officers to answer the questions and consider the suggestions, which are summarized as follows:



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แขวงถนนเพชรบุรี เขตราชเทวี  
กรุงเทพฯ 10400  
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**(1) Mr. Wichai Phububphaphan, a shareholder, attended the online meeting via the IR PLUS AGM, and made the following enquiries:**

**1.1 What was the progress of the MRT Orange Line project, specifically when the concrete pouring would begin and how long the project would last.**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the pouring of concrete for the MRT Orange Line project started in early 2025 with a project duration of at least 2 years.

**1.2 Did the Company generate revenue from the construction of CJ branches, or was the revenue solely derived from selling construction materials?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company did not generate revenue from the construction of CJ branches. The Company only earned revenue from selling concrete to building contractors of CJ.

**1.3 Regarding the construction of Central Siam, which was expected to be completed in 2027, did the Company know when the concrete pouring would begin?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that Central Siam Square had started clearing the site and initiating the foundation work. It was expected that concrete pouring would begin soon.

**1.4 What was the target number of Taokaenoi (co-delivery driver) for 2025?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that currently, co-delivery driver represented 10% of the Company's fleet, and this number continued to increase. In the future, the Company planned to gradually sell additional vehicles by selecting drivers who were ready and willing to become co-delivery drivers.

**(2) Mr. Korakot Nirandpakorn, a shareholder, attended the online meeting via the IR PLUS AGM, and made the following enquiries:**

**2.1 Were there any special expenses in Q1/2025 or for the entire year of 2025?**

Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that the Company was in the process of closing its financial results for the first quarter of 2025. The Company was scheduled to announce the first quarter financial results on May 13, 2025.



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สำนักงานกรุงเทพฯ

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ศูนย์ลาดกระบัง

1 ซอยสุขุมวิท 16

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Shareholders were requested to follow again at that time. As of now, there were no extraordinary items to report.

## 2.2 What was the revenue growth target of 2025 for the Company and TDM?

Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that for 2025, the Company targeted revenue growth of approximately 10% compared to 2024, driven by improvements in fleet utilization efficiency. Meanwhile, TDM aimed for revenue growth of approximately 20% compared to 2024, supported by the expansion of CJ branches and the 60-70% increase of TDM's own fleet of vehicles.

## 2.3 For the performance trend for Q1/2025 compared to YoY, what were the results for cement transportation, FMCG transportation, and TDM services?

Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that the Company was in the process of closing its financial results for the first quarter of 2025. The Company was scheduled to announce the first quarter financial results on May 13, 2025. Shareholders were requested to follow again at that time.

## 2.4 Regarding the government's crackdown on Zero - Dollar capital: Had it impacted the construction sector and led to an increase in demand for cement transportation services by Thai operators?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the construction industry in Thailand predominantly relied on transportation companies operated by Thai nationals. Fluctuations in demand were primarily driven by the volume of construction projects. Even when foreign investors undertook construction projects in Thailand, they continued to utilize transportation services provided by Thai companies.

## (3) Mr. Chaiyawat Pornpichet, a shareholder, attended the online meeting via the IR PLUS AGM, and made the following enquiries:

### 3.1 The proportion of non-construction revenue was currently minimal. Was there an opportunity to increase the share of this revenue segment in the future?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company had increased the number of vehicles in this



#### รากฐานมั่นคง ขับส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลก้นหวาย อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ลาดกระบัง 1 ซอยเชปป์มีนสง 16 แขวงคลองสามประเวศ เขตลาดกระบัง กรุงเทพฯ 10520 โทร. 0-2172-8120
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segment. However, the proportion of construction work had also grown. As a result, while both service segments had expanded, the relative proportion between them had slightly changed.

**3.2 In 2025, would there be a decrease in depreciation expenses? If so, by how much?**

Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that the trend indicated a decrease in depreciation expenses. However, this was based on assumption that the Company did not expand its fleet or increases its fleet at the minimal level.

**3.3 Based on the government budget, did the Company anticipate an increase in revenue? Additionally, with the economic slowdown, what concerns did the Company have?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the volume of work had started to return in several areas, such as the EEC zone and provinces where various infrastructure projects were underway. It was forecasted that concrete usage would increase by approximately 3%. However, work in urban zones, commercial sectors, and residential projects still required close monitoring.

**(4) Mr. Jaturon Polyod a shareholder, attended the online meeting via the IR PLUS AGM, and made the following enquiries:**

**4.1 Had the performance for Q1/2025 met the set targets?**

Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that the company was currently in the process of closing the financial results for first quarter of 2025. The Company was scheduled to announce the first quarter financial results on May 13, 2025. Shareholders were requested to follow again at that time.

**4.2 What was the overview of concrete usage in the first 3 months of the year. Had the Company seen an increase in volume?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that in February 2025, the volume of concrete usage had increased compared to January 2025, and the amount of concrete transported by the Company also showed an upward trend.

**4.3 In 2025, how much would depreciation decrease? And would the Company benefit from lower interest rates in 2025?**



**รากฐานมั่นคง ขับส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล**

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลก้นขาว อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ล่อกระบัง 1 ซอยตงปิ่นเกษ 16 แขวงคลองสามประเวศ เขตล่อกระบัง กรุงเทพฯ 10520 โทร. 0-2172-8120
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Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that depreciation was expected to decrease, but the extent of the reduction depended on the expansion of the vehicle fleet. Therefore, it was not yet possible to provide an estimate.

Regarding financial costs, if the fleet was expanded, the Company would benefit from declining interest rates. However, for vehicles under hire purchase agreements made previously, which used a fixed interest rate, the Company would not receive such benefit.

**4.4 Was there an opportunity to increase the number of non-construction vehicles to more actively pursue the FMCG sector?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company was gradually increasing the number of vehicles in each fleet, but the quantity was not very large because it required caution and carefulness. Regarding the FMCG sector, the Company had already made investments in TDM.

**4.5 There was a significant supply of good-condition second-hand vehicles in the market. Was there an opportunity for the Company to purchase second-hand leasing vehicles to pursue potential growth in the FMCG sector?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that there was a possibility for the Company to purchase second-hand leasing vehicles, as the new vehicles being produced were EURO 5, which were priced higher and the production of new EURO 3 vehicles had ceased.

**4.6 With the current decrease in interest rates, had the monthly financial cost decreased compared to the end of 2024?**

Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that the previous hire purchase agreements used a fixed interest rate, and therefore the Company did not benefit from reductions in interest rates. However, if the Company did not enter into any additional hire purchase agreements, the monthly financial costs would decrease, as the Company gradually repaid the principal amount each month.



**รากฐานมั่นคง ขับส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล**

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#### 4.7 Would the Company consider establishing a driving school to set a standard for truck drivers?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company was currently in the process of studying such and had been making continuous efforts to plan and implement the process. There were details that need to be carefully reviewed.

#### 4.8 Was there an opportunity for M&A in 2025?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company was not closing any opportunities and would consider them if they arose.

The Chairman further clarified that the Board of Directors placed great importance on the Company's growth opportunities. The strategic focus was directed towards the transportation of consumer goods, an area in which the Company had gained considerable expertise. In the future, there may be opportunities for joint investments with other companies.

#### 4.9 How did the Company's driver's wages compare to competitors? Were they higher or in line with the market?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the wage rates were quite similar to market prices, with the main difference being the benefits provided.

The Chairman further clarified that employee welfare, especially for the Company's drivers, was a key focus and a strength of the Company. The Company prioritized the quality of life and well-being of its employees, ensuring that the workload assigned to each driver corresponded to their efforts and dedication. Additionally, the Company had a strategy in place to provide opportunities for drivers to grow and potentially become small entrepreneurs in the future.



#### รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

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**4.10 How many EV vehicles did the Company currently have, and was there a plan for trial usage?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the Company was currently studying the use of electric vehicles (EVs), and there had been no implementation of EVs in the Company yet.

The Chairman further added that the adoption of EVs was a key policy that the Board of Directors valued, particularly in aligning with the Company's ESG and Net Zero commitments. However, at present, EVs remained costly, and the technology was still developing. Therefore, it still needed to be studied in detail.

**4.11 For Q1/2025, did the Company's market share and volume of cement transport vehicles increase, or was it similar to Q4/2024?**

Mr. Kobchai Chitcuresakulchon Executive Director, Chief Financial Officer, answered that the Company's market share was approximately 11%. For the first quarter of 2025, data were still being gathered, but it was expected that the market share would not differ significantly from that of the fourth quarter of 2024.

**(5) Mr. Ditvaranan Denphaisal a shareholder, attended the online meeting via the IR PLUS AGM, and made the following enquires:**

**5.1 There had been an announcement for hiring refrigerated truck drivers. Was this for replacing former drivers who had resigned, or was it related to the addition of new vehicles to the fleet?**

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that the hiring was to replace employees who had left the Company.



**รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล**

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## 5.2 What opportunities might TDM have to take on additional work from the Carabao Group?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that this was a future plan that could not be disclosed at this time. However, the Company would consider new trends and opportunities and did not rule out any opportunities.

## (6) Mr. Weerawat Apitanawit, a shareholder, attended the online meeting via the IR PLUS AGM, and made the following enquiries:

### 6.1 What was the competitive situation in the country this year? Had the number of competitors decreased?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that in the transportation sector, competition was always present. The key was how the company adapted to remain competitive. The Company prioritized providing high-quality service over engaging in direct competition.

### 6.2 What were the factors the Company was concerned about this year that could affect its performance targets?

Mrs. Suwanna Kajonwuttidet Director, Chairman of Executive Committee, Chief Executive Officer answered that there were several factors beyond the Company's control, such as earthquakes, natural disasters, and the uncertain issue of tariff tax increases of the United States. These factors impacted the Company's assessments and planning, requiring careful consideration. However, since the Company provides domestic transportation services, it was not significantly affected by the tariff tax increases in the United States.



#### รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลกักวาง อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ลาดกระบัง 1 ซอยสุขุมวิทซอย 16 แขวงคลองสามประเวศ เขตลาดกระบัง กรุงเทพฯ 10520 โทร. 0-2172-8120
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The Chairman asked the shareholders if there were any further questions or comments.

As there were neither further inquiries nor suggestions from the shareholders, the Chairman then declared the Meeting adjourned.

The Meeting was adjourned at 11.40 hrs.

### Mena Transport Public Company Limited

- Signature -

(Mr. Nopporn Thepsittha)

Chairman of the 2025 Annual General Meeting of Shareholders

- Signature -

(Ms. Supachaya Pansaeng)

Company Secretary

Recorded the Minutes of the Meeting




#### รากฐานมั่นคง ชนส่งตรงเวลา เคียงคู่ลูกค้า พัฒนาก้าวไกล

สำนักงานใหญ่ 280/8 หมู่ 9 ตำบลก้นขาว อำเภอตากอย จังหวัดสระบุรี 18260 โทร. 0-3620-0321	สำนักงานกรุงเทพฯ 455/12-14 ถนนพระรามหก แขวงถนนเพชรบุรี เขตราชเทวี กรุงเทพฯ 10400 โทร. 0-2613-9450 แฟกซ์ 0-2613-9927	ศูนย์ล้าครบับ 1 ซอยเชปป์มีนสง 16 แขวงคลองสามประเวศ เขตสาทรบับ กรุงเทพฯ 10520 โทร. 0-2172-8120
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## Profile of Director Complete Term of 2026

1) Name-Surname	Mr. Nathaphon Kajonwuttidet (71 years)	
Type of Director	Director (Non-Executive Director)	
Position	Director	
Starting date of position	24 February 1993	
Last appointed date	24 April 2023	
Number of years in the position	33 years	
% of Shareholding	18.260%	
Education	- Secondary school, Sugs Wattana High School (out of business)	
Training/Seminar	Directors Accreditation Program: DAP 245/2017 By the Thai Institute of Directors Association (IOD)	
Work Experiences	<ul style="list-style-type: none"> <li>● <b>Listed Company</b> 1993 - Present Director of Mena Transport Public Company Limited</li> <li>● <b>Non-Listed Company</b> 2018 - Present Director and Chief Executive Officer of Mee Capital Co., Ltd. 1986 - 2018 Director and Managing director of Mee Capital Co., Ltd.</li> </ul>	
Holding a position in a competing business or related to a business that may cause a conflict of interest with the Company.	- ไม่มี -	
Attendance of the meeting of 2025	<ul style="list-style-type: none"> <li>● Board of Directors Meeting 9/9 (100%)</li> <li>● Annual General Meeting 1/1 (100%)</li> </ul>	
Illegal Record in the Past 10 years	- None -	
The type of director is appointed	Director	
The family relationship between management	Married with Mrs. Suwanna Kajonwuttidet Father of Ms. Patchareerat Kajonwuttidetpat, Ms. Pichavarin Kajonwuttidetpat, Ms. Chayanin Kajonwuttidetpat and Ms. Natchaphak Kajonwuttidet	
Qualifications of director	The Board of Directors has thoroughly and carefully conducted the review of its screened persons who are fully qualified as directors and had duly performed his duties as members of the Company. He does not hold a position in a competing business or related to a business that may cause a conflict of interest with the Company. He has knowledge and capability in the fields of transportation business, strategic planning, developing Sales and Marketing and risk management.	



## Profile of Director Complete Term of 2026

2) Name-Surname	Ms. Chayanin Kajonwuttidetpat (33 years)	
Type of Director	Director (Non-Executive Director)	
Position	Director	
Starting date of position	14 May 2021	
Last appointed date	24 April 2023	
Number of years in the position	5 years	
% of Shareholding	0.185%	
Education	- Bachelor's Degree Faculty of Humanities, Srinakharinwirot University	
Training/Seminar	Directors Accreditation Program: DAP 149/2018 By the Thai Institute of Directors Association (IOD)	
Work Experiences	<ul style="list-style-type: none"> <li>● <b>Listed Company</b> 2021 - ปัจจุบัน Director of Mena Transport Public Company Limited</li> <li>● <b>Non-Listed Company</b> 2023 - Present Deputy director of transportation, TDM Logistics Company Limited</li> </ul>	
Holding a position in a competing business or related to a business that may cause a conflict of interest with the Company.	- None -	
Attendance of the meeting of 2025	<ul style="list-style-type: none"> <li>● Board of Directors Meeting 8/9 (89%)</li> <li>● Annual General Meeting 1/1 (100%)</li> </ul>	
Illegal Record in the Past 10 years	- None -	
The type of director is appointed	Director	
The family relationship between Management	Daughter of Mrs. Suwanna Kajonwuttidet and Mr. Nathaphon Kajonwuttidet Sibling of Ms. Patchareerat Kajonwuttidetpat, Ms. Pichavarin Kajonwuttidetpat and Ms. Natchaphak Kajonwuttidet	
Qualifications of director	The Board of Directors has thoroughly and carefully conducted the review of its screened persons who are fully qualified as director and had duly performed her duties as members of the Company. She does not hold a position in a competing business or related to a business that may cause a conflict of interest with the Company. She has knowledge and capability in the fields of transportation business, strategic planning, and developing Sales and Marketing.	

## Information of the auditors for the year 2026

Pornanan Kitjanawanchai

Partner

EY Office Limited

Certified Public Accountant No. 7792



## Profiles and Work Experience

- Professional Qualification : Certified Public Accountant (Thailand) and Thai SEC-approved auditor
- Academic Qualification : Master of Economic, National Institute of Development Administration  
Bachelor of Accounting, Chulalongkorn University
- Experience : More than 25 years of public accounting experience with EY serving clients in a wide range of industries, including multinational corporations and listed companies in Thailand, and is specialized in the mass transit system, manufacturing, service, and real estate industries. Moreover, he also has experience in providing consultancy services in respect of merger and acquisition exercises.
- Relationship with or Interest in (except for the audit service) the Company, Subsidiaries, Executives, Major Shareholders, or their Related Persons Capable of Undermining the Ability to Perform Duties Independently : - None -
- Contact Details : EY Office Limited  
1875 One Bankgkok Tower 3, Level 34 – 37  
Rama 4 Road, Lumpkini,  
Pathumwan Bangkok 10330  
Telephone: 0 2264 9090  
E-mail: [pomanan.kitjanawanchai@th.ey.com](mailto:pomanan.kitjanawanchai@th.ey.com)

## Information of the auditors for the year 2026

Isaraporn Wisutthiyan

Partner

EY Office Limited

Certified Public Accountant No. 7480



## Profiles and Work Experience

- Professional Qualification : Certified Public Accountant (Thailand) and Thai SEC-approved auditor
- Academic Qualification : Bachelor of Accounting, Assumption University
- Experience : More than 28 years of public accounting experience with EY serving clients in a wide range of industries, including multinational corporations and listed companies in Thailand, and is specialized in the nano finance, servicing, trading, transportation, property development, e-commerce, logistic and manufacturing and trading
- Relationship with or Interest in (except for the audit service) the Company, Subsidiaries, Executives, Major Shareholders, or their Related Persons Capable of Undermining the Ability to Perform Duties Independently : - None -
- Contact Details : EY Office Limited  
 1875 One Bangkok Tower 3, Level 34 – 37  
 Rama 4 Road, Lumpini,  
 Pathumwan Bangkok 10330  
 Telephone: 0 2264 9090  
 E-mail: [Isaraporn.Wisutthiyan@th.ey.com](mailto:Isaraporn.Wisutthiyan@th.ey.com)

## Information of the auditors for the year 2026

Krongkaew Limkittikul

Partner

EY Office Limited


Certified Public Accountant No. 5874



## Profiles and Work Experience

- Professional Qualification : Certified Public Accountant (Thailand) and Thai SEC-approved auditor
- Academic Qualification : Master of Business Administration, Assumption University  
Bachelor of Accounting, Thammasat University
- Experience : More than 21 years of public accounting experience with EY serving clients in a wide range of industries, including multinational corporations and listed companies in Thailand, and is specialized in the manufacturing, service, hotel and real estate industries. Moreover, she also experiences with merger and acquisition exercises and initiate public offering to listing on the Stock Exchange of Thailand.
- Relationship with or Interest in (except for the audit service) the Company, Subsidiaries, Executives, Major Shareholders, or their Related Persons Capable of Undermining the Ability to Perform Duties Independently : - None -
- Contact Details : EY Office Limited  
1875 One Bangkok Tower 3, Level 34 – 37  
Rama 4 Road, Lumpini,  
Pathumwan Bangkok 10330  
Telephone: 0 2264 9090  
E-mail: [krongkaew.limkittikul@th.ey.com](mailto:krongkaew.limkittikul@th.ey.com)


### Information of independent directors who act as a proxy

1) Name-Surname	Mr. Nopporn Thepsittha (72 years)	
Address	No. 110/24, 18 Alley, Lat Phrao Road, Chom Phon Sub-District, Chatuchak District, Bangkok 10900.	
Position	Chairman of the Board of Directors/ Independent Director /Audit Committee	
Appointed Date	February 28, 2018	
Number of years in the position	7 Years	
% of Shareholding	None	
Education	- Honorary Degree of Arts in Logistics and Supply Chain Management, Sripatum University - Bachelor of Engineering in Electrical Engineering, Chulalongkorn University	
Training/Seminar	- Finance for Non- Finance Directors Program No. 21/2005 - Directors Accreditation Program No. 43/2005 - Directors Certification Program No. 62/2005 - Audit Committee Program No. 14/2006 - Board Nomination and Compensation Program (BNCP 10/2020) - Strategic Board Master Class (SBM 9/ 2020) - Risk Management Program for Corporate Leaders (RCL 21/2020) - IT Governance and Cyber Resilience Program (ITG 15/2020) - Advanced Audit Committee Program (AACP 41/2021) - Role of the Chairman Program (RCP 58/2567) By Thai Institute of Directors	
Work Experiences	<ul style="list-style-type: none"> <li>● <b>Listed Company</b></li> <li>2018 - Present Independent Director, Chairman of the Board of Directors and Member of the Audit Committee, Mena Transport Public Company Limited</li> <li>2012 - Present Independent Director, Audit Committee and Chairman of the Nomination and Remuneration Committee, Tipco Asphalt Public Company Limited</li> <li>2011 - 2022 Independent Director Member of Audit Committee Chairman of Risk Management Committee, Ananda Development Public Company Limited</li> <li>2005 - 2018 Independent Director Chairman Audit Committee, Union Petrochemical Public Company Limited</li> <li>● <b>Non - Listed Company</b></li> <li>2020 - present Expert committee member Faculty of Commerce and Accountancy, Thammasat University</li> <li>2017 - present Dean Emeritus College of Logistics and Supply Chain Management, Sripatum University</li> <li>2018 - present Advisor to the Thai National shippers' Council</li> <li>2013 - present Advisor, Freight Forwarding and Logistics Association</li> <li>2014 - 2019 Director and Chairman of the Executive Committee, Export-Import Bank of Thailand</li> </ul>	

## Attachment No. 6

Illegal Record in the Past 10 years	- NONE-
Relationship with Management	- NONE-
Special interests which are different from other directors on each agenda item proposed in Annual General Meeting	- NONE-
<u>Having the following interests in the Company, Parent Company, Subsidiaries, Affiliates, or any legal entities that have conflicts, at present or in the past 2 years</u>	
Being a director involved in the management of the business, employees, staff, and advisors earning a regular monthly salary	- NONE-
Being a professional service provider (i.e., auditor, lawyer)	- NONE-
Having a business relationship that affects the giving of independent opinions	- NONE-

## Information of independent directors who act as a proxy

2) Name-Surname	Mr. Wiboon Rasmeepaisarn (64 years)	
Address	84/56-57 Charoen Krung 80 Alley, Charoen Krung Road, Bang Kho Laem Sub-district, Bang Kho Laem District, Bangkok 10120	
Position	Independent Director, Vice chairman of the Board of Directors, and Chairman of the Audit Committee	
Appointed Date	February 28, 2018	
Number of years in the position	7 years	
% of Shareholding	- NONE -	
Education	- Master's degree in business administration, Thammasat University - Bachelor's Degree in Accounting, Chulalongkorn University	
Training/Seminar	<ul style="list-style-type: none"> <li>● Anti-Corruption for Executive Program Class 13/2014</li> <li>● Directors Accreditation Program Class (DAP): 28/2004</li> <li>● The Role of Chairman Program Class: RCM 35/2014</li> <li>● Monitoring Fraud Risk Management Class: MFM 8/2012</li> <li>● Audit Committee Program Class: ACP 41/2012</li> <li>● Monitoring of the Quality of Financial Reporting Class: 16/2012</li> <li>● Monitoring the Internal Audit Function Class: MIA 13/2012</li> <li>● Monitoring system of Internal Control and Risk Management Class: MIR 13/2012</li> <li>● Directors Certification Program Class: DCP147/2011</li> <li>● Role of the Compensation Committee Class: RCC13/2011</li> <li>● Corporate Secretary Program Class (CSP) รุ่นที่ 132/2022</li> </ul> By the Thai Institute of Directors Association (IOD) <ul style="list-style-type: none"> <li>● CFO Certification Program Class 4/2005 by Federation of Accounting Professions</li> </ul>	
Work Experiences	<ul style="list-style-type: none"> <li>● <b>Listed Company</b></li> </ul>	
	2018 - Present      Independent Director, Vice chairman of the Board of Directors and Chairman of the Audit Committee of Mena Transport Public Company Limited  2015 - Present      Independent Director, Member of Nomination and Remuneration Committee, and Member of the Risk Management Committee of Ananda Development Public Company Limited  2003 - Present      Director and Member of the Risk Management Committee, NFC Public Company Limited  2024 – Present      Independent Director and Audit Committee of Thaistanley Public Company Limited  2021 – <del>Present</del> 2025      Executive Director, Professional Laboratory Management Corp Public Company Limited	

June 2025 - Present Director and Executive Committee  
 PP Prime Public Company Limited

● **Non-Listed Company**

1992 - Present Director and Managing Director, Warachpisarn Office Co., Ltd.  
 2009 - Present Director, Eltek Power Co., Ltd. (Thailand)  
 2021 - Present Executive Director, Sanus Technology Co., Ltd.

Illegal Record in the Past 10 years - NONE-

Relationship with Management - NONE-

Special interests which are different from other directors on each agenda item proposed in Annual General Meeting - NONE-

Having the following interests in the Company, Parent Company, Subsidiaries, Affiliates, or any legal entities that have conflicts, at present or in the past 2 years

Being a director involved in the management of the business, employees, staff, and advisors earning a regular monthly salary - NONE-

Being a professional service provider (i.e., auditor, lawyer) - NONE-

Having a business relationship that affects the giving of independent opinions - NONE-

### Independent director definition

Independent director means a person who has the full qualification and is independent according to the Stock Exchange of Thailand and The Office of the Securities and Exchange Commission rules as follow :

1. Holding shares not more than 1 percentage of the total share quantity of the company, parent company subsidiaries, associate, major shareholder, or governor company. However, include holding a share of related independent director.
2. Not or used to be executive director, employee, personnel, salary consultant or governor company, parent company subsidiaries, associate, major shareholder or governor company unless relieved of a position not less than 2 years.
3. Not blood relationship of other directors, administrators, major shareholders, governors, or the person who will be offered to be a director, administrator, or governor company or subsidiaries.
4. Not or used to be related with business in the company, parent company subsidiaries, associate, major shareholder or governor company which may hinder on independent consideration include not or used to be major shareholder or governor company unless relieved of a position not less than 2 years.
5. Not or used to be company auditor, parent company subsidiaries, associate, major shareholder or governor company and not to be significant shareholder, governor or partner of audit firm whether company audit, parent company subsidiaries, associate, major shareholder or governor company unless relieved of a position not less than 2 years.
6. Not or used to be any provider profession include legal adviser service or financial adviser which receive service fee more than Baht 2 million per year from the company, parent company subsidiaries, associate, major shareholder or governor company and not to be significant shareholder, governor or partner of any profession unless relieved of a position not less than 2 years.
7. Not to be a director appointed as a representative of the company, major shareholder, or related major shareholder.
8. Not doing the same business and competitive significance with the company or subsidiaries or not to be a partner significant in partnership or director related to administrator, employee, personnel, salary consultant or holding share more than 1 percentage of the total vote of the company who operate in the same business and competitive significant with company or subsidiaries.
9. None of the other characteristics and incapable independently comment about company operation.

The company may appoint the person used to related business or professional service according to articles 4 or 6 as an independent director. If the board of directors considers carefully and comments that to appointment above was not affect operating an independent comment.

( ปิดอากรแสตมป์ 20 บาท )

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

(Affixed with 20 Baht Stamp Duty)

## แบบหนังสือมอบฉันทะ แบบ ก. (แบบทั่วไปซึ่งเป็นแบบที่ง่ายไม่ซับซ้อน)

Proxy Form A (General and simple form)

ท้ายประกาศกรมพัฒนาธุรกิจการค้าเรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

According to the Notification of the Department of Business Development on the Determination of Proxy Form (No. 5) B.E. 2550 (2007)

.....

เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า.....สัญชาติ.....

I am Nationality

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Residing at address No. Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท มินาทรานสปอร์ต จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น

being a shareholder of Mena Transport Public Company Limited and holding the total number of shares

และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้

with the voting rights of votes as follows:

หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

ordinary share of shares with the voting rights of votes

หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

preferred share of shares with the voting rights of votes

(3) ขอมอบฉันทะให้

do hereby authorize

 (นาย/นาง/นางสาว).....อายุ.....ปี

(Mr./Mrs./Miss)

Age

years

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Residing at address No. Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....หรือ

District Province Postal Code ; or

 นายนพพร เทพลีธธา กรรมการอิสระ อายุ 72 ปี อยู่บ้านเลขที่ 110/24 ซอย 18 ถนนลาดพร้าว แขวงจอมพล เขตจตุจักร

กรุงเทพมหานคร

Mr. NoppornThepsittha, Independent Director, age 72 years old, residing at address No. 110/24, 18 Alley, Lat Phrao Road,

Chom Phon Sub-District, Chatuchak District, Bangkok.

โปรดใส่  
เครื่องหมาย  
(✓)หน้าชื่อ  
ผู้รับมอบ  
ฉันทะเพียงชื่อ  
เดียว  
Kindly mark  
(✓) in front of  
the Proxy's  
name for just a  
single name

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

นายวิบูลย์ รัตมีไพศาล กรรมการอิสระ อายุ 64 ปี อยู่บ้านเลขที่ 84/56-87 ซอยเจริญกรุง 80 ถนนเจริญกรุง แขวงบางคอกแหยม เขตบางคอกแหยม กรุงเทพมหานคร

Mr. Wiboon Rasmeepaisarn, Independent Director, age 6 years old, residing at address No. 84/56-57, Charoen Krung 80 Alley, Charoen Krung Road, Bang Kho Laem Sub-District, Bang Kho Laem District, Bangkok.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 10.00 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my proxies to attend the meeting and vote on my behalf at the 2026 Annual General Meeting of Shareholders on Thursday April 23, 2026, at 10.00 hrs, through an electronic platform (E-AGM) or on such other date, time, and venue as may be adjourned.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any undertakings performed by the proxy in the said meeting shall be deemed as if I have performed in all respects.

ลงชื่อ.....	ผู้มอบฉันทะ	ลงชื่อ.....	ผู้รับมอบฉันทะ
Signed	Principal	Signed	Proxy
(.....)		(.....)	

หมายเหตุ / Remarks

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing a Proxy shall authorize only one proxy to attend the meeting and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

( ปิดอากรแสตมป์ 20 บาท )

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

(Affixed with 20 Baht Stamp Duty)

## แบบหนังสือมอบฉันทะ แบบ ข. (แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)

Proxy Form B (Specific authorization details form)

## ท้ายประกาศกรมพัฒนาธุรกิจการค้าเรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

According to the Notification of the Department of Business Development on the Determination of Proxy Form (No.5) B.E. 2550 (2007)

เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า.....สัญชาติ.....

I am Nationality

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Residing at address No. Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท มีนาทรานสปอร์ต จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น

being a shareholder of Mena Transport Public Company Limited and holding the total number of shares,

และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้

with the voting rights of votes as follows:

หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

ordinary share of shares with the voting rights of votes

หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

preferred share of shares with the voting rights of votes

(3) ขอมอบฉันทะให้

do hereby authorize

 (นาย/นาง/นางสาว).....อายุ.....ปี

(Mr./Mrs./Miss) Age years

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Residing at address No., Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....หรือ

District Province Postal Code ;or

 นายนพพร เทพสิทธิ์า กรรมการอิสระ อายุ 72 ปี อยู่บ้านเลขที่ 110/24 ซอย 18 ถนนลาดพร้าว แขวงจอมพล เขตจตุจักรกรุงเทพมหานคร

Mr. Nopporn Thepsittha, Independent Director, age 71 years old, residing at address No. 110/24, 18 Alley, Lat Phrao Road, Chom Phon Sub-District, Chatuchak District, Bangkok.

โปรดใส่

เครื่องหมาย

(✓)หน้าชื่อ

ผู้รับมอบ

ฉันทะเพียงชื่อ

เดียว

Kindly mark

(✓) in front of

the Proxy's

name for just a

single name

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

- นายวิบูลย์ รัศมีไพศาล กรรมการอิสระ อายุ 64 ปี อยู่บ้านเลขที่ 84/56-57 ซอยเจริญกรุง 80 ถนนเจริญกรุง แขวงบางคอกแหลม เขตบางคอกแหลม กรุงเทพมหานคร

Mr. Wiboon Rasmeepaisarn, Independent Director, age 64 years old, residing at address No. 84/56-57, Charoen Krung 80 Alley, Charoen Krung Road, Bang Kho Laem Sub-District, Bang Kho Laem District, Bangkok.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 10.00 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my proxies to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders on Thursday April 23, 2026, at 10.00 hrs, through an electronic platform (E-AGM) or on such other date, time, and venue as may be adjourned.

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I authorize a proxy to vote on my behalf at the meeting as follows.

- วาระที่ 1 เรื่อง พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ประจำปี 2568

Agenda Item 1 Subject: To consider and adopt the minutes of the 2025 Annual General Meeting of Shareholders.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

- วาระที่ 2 เรื่อง รับทราบผลการดำเนินงานของบริษัท ในรอบปี 2568 สิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda Item 2 Subject: To acknowledge the Company's operating performance of 2025 ended 31 December 2025.

(วาระนี้เป็นวาระเพื่อทราบ จึงไม่มีการลงคะแนนเสียง)

(This agenda item is the agenda for acknowledgment and therefore, no voting is performed.)

- วาระที่ 3 เรื่อง พิจารณานุมัติงบการเงิน ประจำปี 2568 สิ้นสุด วันที่ 31 ธันวาคม 2568 ซึ่งผ่านการตรวจสอบจากผู้สอบบัญชีรับอนุญาตแล้ว

Agenda Item 3 To consider and approve the financial statements for the year ended December 31<sup>st</sup>, 2025, audited by the certified public accountant.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

- วาระที่ 4 เรื่อง พิจารณานอมนุมัติการจัดสรรกำไรสุทธิเป็นทุนสำรองตามกฎหมาย และพิจารณานอมนุมัติจ่ายเงินปันผลแก่ผู้ถือหุ้น สำหรับผลการดำเนินงานสิ้นสุด ณ วันที่ 31 ธันวาคม 2568 พร้อมกำหนดวันเพื่อสิทธิในการรับเงินปันผล

Agenda Item 4 To consider and approve the allocation of net profit as a legal reserve, and to consider and approve the dividend payment to shareholders for the operating results of the fiscal year ended December 31<sup>st</sup>, 2025, as well as to set the date to determine the entitlement for dividend payment.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) The proxy is assigned to vote in accordance with my intention as follows.
- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

- วาระที่ 5 เรื่อง พิจารณานอมนุมัติแต่งตั้งกรรมการแทนกรรมการที่ออกตามวาระ ประจำปี 2569

Agenda Item 5 Subject: To consider and approve the appointment of directors in replacement of those who must retire by rotation for the year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) The proxy is assigned to vote in accordance with my intention as follows.

- การแต่งตั้งกรรมการทั้งหมด

Appointment of the whole set of directors

- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

- การแต่งตั้งกรรมการเป็นรายบุคคล

Appointment of the individual director

1) นายณัฐพล ขจรวุฒิเดช (Mr. Nathaphon Kajonwuttidet)

- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

2) นางสาวชญาณีนินท์ ขจรวุฒิเดชภัทร์ (Ms. Chayanin Kajonwuttidetpat)

- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

- วาระที่ 6 เรื่อง พิจารณานอมนุมัติกำหนดค่าตอบแทนกรรมการ ประจำปี 2569

Agenda Item 6 Subject: To consider and approve the directors' remuneration for the year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) The proxy is assigned to vote in accordance with my intention as follows.

- |                                   |                                      |                                     |
|-----------------------------------|--------------------------------------|-------------------------------------|
| <input type="checkbox"/> เห็นด้วย | <input type="checkbox"/> ไม่เห็นด้วย | <input type="checkbox"/> งดออกเสียง |
| Approve                           | Disapprove                           | Abstain                             |

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

- วาระที่ 7 เรื่อง พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนแก่ผู้สอบบัญชี ประจำปี 2569

Agenda Item 7 Subject: To consider and approve the appointment of the Company's auditor and determination of the audit fee for 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy is assigned to vote in accordance with my intention as follows.
- เห็นด้วย  ไม่เห็นด้วย  งดออกเสียง
- Approve Disapprove Abstain

- วาระที่ 8 พิจารณาวาระอื่น ๆ (ถ้ามี)

Agenda Item 8 To consider other agenda (if any).

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) The proxy is assigned to vote in accordance with my intention as follows.
- เห็นด้วย  ไม่เห็นด้วย  งดออกเสียง
- Approve Disapprove Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

(5) Voting of the proxy in any agenda item which is not in accordance with what is specified in this Proxy Form shall be deemed invalid and shall not be considered as my voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(6) In case I do not specify my intention to vote in any agenda item or unclearly specify, or in case the meeting considers or resolves in any matter other than the matters specified above, including in case of revision, alteration, or addition of any facts, the proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any undertakings performed by the proxy in the meeting, except for vote of the proxy, which is not in accordance with this proxy form, shall be deemed as if I have performed in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Principal  
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy  
(.....)

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

หมายเหตุ

Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้  
 The shareholder, who is the principal, shall authorize only one proxy to attend and vote at the meeting and shall not allocate the the number of shares to several proxies for voting separately.
2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล  
 In the agenda item of election of the directors, it is applicable to elect either nominated directos as a whole or elect each nominated director individually.
3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ  
 If the matters to be considered are more than those specified above, the principal may use the Continued Sheet of Proxy Form B as enclosed herewith for such additional matters.



สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

วาระที่.....เรื่อง.....

Agenda Item Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่.....เรื่อง เลือกตั้งกรรมการ

Agenda Item Subject: Election of the Director

ชื่อกรรมการ.....

Name of the Director

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ชื่อกรรมการ.....

Name of the Director

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่.....เรื่อง.....

Agenda Item Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ข้าพเจ้าขอรับรองว่ารายการในใบประจำต่อแบบหนังสือมอบฉันทะ ถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I do hereby certify that the information detailed in this document is true and correct.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Principal  
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy  
(.....)

วันที่ ...../...../.....

Date

( ปิดอากรแสตมป์ 20 บาท )

(Affixed with 20 Baht Stamp Duty)

**แบบหนังสือมอบฉันทะ แบบ ค. (แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้  
คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)**

Proxy Form C (Form for foreign shareholder appointing custodian in Thailand)

**ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5 ) พ.ศ. 2550**

According to the Notification of the Department of Business Development on the Determination of Proxy Form (No. 5)

B.E. 2550 (2007)

.....  
เขียนที่.....

Written at

วันที่.....เดือน.....พ.ศ.....

Date Month Year

(1) ข้าพเจ้า.....

I am

สำนักงานตั้งอยู่เลขที่.....ถนน.....ตำบล/แขวง.....

having an office located at No. Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....

District Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ.....

acting as a custodian for

ซึ่งเป็นผู้ถือหุ้นของ บริษัท มีนาทรานสปอร์ต จำกัด (มหาชน) โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น

being a shareholder of Mena Transport Public Company Limited and holding the total number of shares.

และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้

with the voting rights of votes as follows.

หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

ordinary share of shares with the voting rights of votes

หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง

preference share of shares with the voting rights of votes

(2) ขอมอบฉันทะให้

do hereby authorize

 (นาย/นาง/นางสาว).....อายุ.....ปี

(Mr./Mrs./Miss) Age years

อยู่บ้านเลขที่.....ถนน.....ตำบล/แขวง.....

Residing at address No., Road Sub-District

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....หรือ

District Province Postal Code ; or

## สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

โปรดใส่  
เครื่องหมาย(✓)  
หน้าชื่อผู้รับมอบ  
ฉันทะเพียงชื่อ  
เดียว  
Kindly mark (✓)  
in front of the  
Proxy's name for  
just a single name

- นายนพพร เทพสิทธิ์า กรรมการอิสระ อายุ 72 ปี อยู่บ้านเลขที่ 110/24 ซอย 18 ถนนลาดพร้าว แขวงจอมพล เขตจตุจักรกรุงเทพมหานคร
- Mr. Nopporn Thepsittha, Independent Director, age 72 years old, residing at address No. 110/24, 18 Alley, Lat Phrao Road, Chom Phon Sub-District, Chatuchak District, Bangkok.
- นายวิบูลย์ รัชมีไพศาล กรรมการอิสระ อายุ 64 ปี อยู่บ้านเลขที่ 84/56-57 ซอยเจริญกรุง 80 ถนนเจริญกรุง แขวงบางคอกแหลม เขตบางคอกแหลม กรุงเทพมหานคร
- Mr. Wiboon Rasmeepaisarn, Independent Director, age 64 years old, residing at address No. 84/56-57, Charoen Krung 80 Alley, Charoen Krung Road, Bang Kho Laem Sub-District, Bang Kho Laem District, Bangkok.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 10.00 น. โดยการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

As only one of my proxies to attend and vote on my behalf at the 2026 Annual General Meeting of Shareholders on Thursday April 23, 2026, at 10.00 hrs, through an electronic platform (E-AGM) or on such other date, time, and venue as may be adjourned.

- (3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้อย่างนี้

I authorize a proxy to attend the meeting and vote at the meeting as follows.

- มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

The Proxy is authorized for all shares held and entitled to vote.

- มอบฉันทะบางส่วน คือ

The Proxy is authorized for certain shares as follows:

- |   |                          |       |
|---|--------------------------|-------|
| <input type="checkbox"/> หุ้นสามัญ.....หุ้น และมีสิทธิออกเสียงลงคะแนนได้.....เสียง      |                          |       |
| Ordinary share of   | shares entitling to vote | votes |
| <input type="checkbox"/> หุ้นบุริมสิทธิ.....หุ้น และมีสิทธิออกเสียงลงคะแนนได้.....เสียง |                          |       |
| Preference share of   | shares entitling to vote | votes |
| รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด.....เสียง   |                          |       |
| Total number of voting right is   |                          | votes |

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ดังนี้

I authorize the proxy to vote on my behalf in this meeting as follows:

- วาระที่ 1 เรื่อง พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ประจำปี 2568

Agenda Item 1 Subject: To consider and adopt the Minutes of the 2025 Annual General Meeting of Shareholders.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

- วาระที่ 2 เรื่อง รับทราบผลการดำเนินงานของบริษัท ในรอบปี 2568 สิ้นสุดวันที่ 31 ธันวาคม 2568  
 Agenda Item 2 Subject: To acknowledge the Company's operating performance of 2025 ended 31 December 2025.  
 (วาระนี้เป็นวาระเพื่อทราบ จึงไม่มีการลงคะแนนเสียง)  
 (This agenda item is the agenda for acknowledgment and therefore, no voting is performed.)

- วาระที่ 3 เรื่อง พิจารณานุมัติงบการเงิน ประจำปี 2568 สิ้นสุด วันที่ 31 ธันวาคม 2568 ซึ่งผ่านการตรวจสอบจากผู้สอบบัญชีรับอนุญาตแล้ว  
 Agenda Item 3 Subject: To consider and approve the financial statements for the year ended December 31st, 2025, audited by the certified public accountant.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 (a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.  
 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
 (b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย  ไม่เห็นด้วย  งดออกเสียง  
 Approve Disapprove Abstain

- วาระที่ 4 เรื่อง พิจารณานุมัติการจัดสรรกำไรสุทธิเป็นทุนสำรองตามกฎหมาย และพิจารณานุมัติจ่ายเงินปันผลแก่ผู้ถือหุ้น สำหรับผลการดำเนินงานสิ้นสุด ณ วันที่ 31 ธันวาคม 2568 พร้อมกำหนดวันเพื่อสิทธิในการรับเงินปันผล  
 Agenda Item 4 Subject: To consider and approve the allocation of net profit as a legal reserve, and to consider and approve the dividend payment to shareholders for the operating results of the fiscal year ended December 31<sup>st</sup>, 2025, as well as to set the date to determine the entitlement for dividend payment.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 (a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.  
 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
 (b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย  ไม่เห็นด้วย  งดออกเสียง  
 Approve Disapprove Abstain

- วาระที่ 5 เรื่อง พิจารณานุมัติแต่งตั้งกรรมการแทนกรรมการที่ออกตามวาระ ประจำปี 2569  
 Agenda Item 5 Subject: To consider and approve the appointment of directors in replacement of those who must retire by rotation for the year 2026.

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 (a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.  
 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
 (b) The proxy is assigned to vote in accordance with my intention as follows.

การแต่งตั้งกรรมการทั้งชุด

Appointment of the whole set of directors

เห็นด้วย  ไม่เห็นด้วย  งดออกเสียง  
 Approve Disapprove Abstain

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

การแต่งตั้งกรรมการเป็นรายบุคคล

Appointment of the individual director

1) นายณัฐพล ขจรวุฒิเดช (Mr. Nathaphon Kajonwuttidet)

เห็นด้วย  ไม่เห็นด้วย งดออกเสียง  
Approve Disapprove Abstain

2) นางสาวชญาณีนินท์ ขจรวุฒิเดชภัทร์ (Ms. Chayanin Kajonwuttidetpat)

เห็นด้วย  ไม่เห็นด้วย งดออกเสียง  
Approve Disapprove Abstain

วาระที่ 6 เรื่อง พิจารณาอนุมัติกำหนดค่าตอบแทนกรรมการ ประจำปี 2569

Agenda Item 6 Subject: To consider and approve the directors' remuneration for the year 2026.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย  ไม่เห็นด้วย งดออกเสียง  
Approve Disapprove Abstain

วาระที่ 7 เรื่อง พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชี และกำหนดค่าตอบแทนแก่ผู้สอบบัญชี ประจำปี 2569

Agenda Item 7 Subject: To consider and approve the appointment of the Company's auditor and determination of the audit fee for 2026.

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย  ไม่เห็นด้วย งดออกเสียง  
Approve Disapprove Abstain

วาระที่ 8 พิจารณาวาระอื่น ๆ (ถ้ามี)

Agenda Item 9 Subject: To consider other agenda (If any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย  ไม่เห็นด้วย งดออกเสียง  
Approve Disapprove Abstain

สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

- (5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ถือเป็นการลงคะแนนเสียงของผู้ถือหุ้น

Voting of the proxy in any agenda item which is not in accordance with what is specified in this Proxy Form shall be deemed invalid and shall not be considered as the voting of the shareholder.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In the case where I do not specify my intention to vote in any agenda item or unclearly specify, or in the case where the meeting considers or resolves in any matter other than the matters specified above, including in case of revision, alteration, or addition of any facts, the proxy is entitled to consider on my behalf in all respects as deemed appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any undertakings performed by the proxy in the the meeting, except for vote of the proxy, which is not in accordance with this proxy form, shall be deemed as if I have performed in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Principal  
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy  
(.....)

หมายเหตุ / Remarks

1. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้ คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

This Proxy Form C is used particularly in the case where the shareholder's name appears in the share register as a foreign investor appointing a custodian in Thailand only.

2. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing the Proxy shall authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.

3. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

In the agenda item for election of the directors, it is applicable to elect either nominated directors as a whole or elect each nominated director individually.

4. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ

If the matters to be considered are more than those specified above, the principal may use the Continued Sheet of Proxy Form C as enclosed herewith for such additional matters.



สิ่งที่ส่งมาด้วย ลำดับที่ 8/ Attachment No. 8

วาระที่.....เรื่อง.....

Agenda Item Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่.....เรื่อง เลือกตั้งกรรมการ

Agenda Item Subject: Election of the Director

ชื่อกรรมการ.....

Name of the Director

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ชื่อกรรมการ.....

Name of the Director

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่.....เรื่อง.....

Agenda Item Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The proxy is entitled to consider and vote on my behalf in all respects as deemed appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The proxy is assigned to vote in accordance with my intention as follows.

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ข้าพเจ้าขอรับรองว่ารายการในใบประจำต่อแบบหนังสือมอบฉันทะ ถูกต้องบริบูรณ์และเป็นความจริงทุกประการ

I do hereby certify that the information detailed in this document is true and correct.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Principal

(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy

(.....)

วันที่ ...../...../.....

Date

## Company Meeting Regulations

Article 34. The meeting of shareholders shall be held in the locality in which the head office of the company is situated or a neighboring province or at other place determined by the board of directors or any person authorized by the board of directors, or the meeting may be held by electronic media in accordance with the laws on electronic meetings. In the case that the meeting is held by electronic media, it shall be deemed that the location of the company's head office is the place of meeting.

Article 35. The board of directors shall call a meeting of shareholder which is an "annual ordinary meeting of shareholders" within four (4) months as of the date of fiscal year ending of the company.

All other shareholder meetings shall be called "extraordinary general meetings."

The board of directors may call for an extraordinary general meeting whenever they deem appropriate or when one or more shareholders holding shares amounting to not less than ten (10) percent of the total number of distributed shares may submit a written request to the board of directors to call for an extraordinary general meeting at any time, but the subjects and reasons for calling for such meeting shall be explicitly stated in such request. In this regard, the board of directors shall proceed to call for a meeting of shareholders to be held within forty-five (45) days as from the date of receipt of such request from the shareholders.

In the case that the board of directors does not hold such meeting within forty-five (45) days as from the date of receipt of such request from the shareholders, the shareholders who subscribe their names or other shareholders holding the aggregate number of shares as prescribed in this Article may call for the meeting by themselves within forty-five (45) days from the completion of the period referred to in the third paragraph. In this case, it shall be deemed that such shareholder's meeting is the meeting called by the board of directors. The company shall be responsible for all necessary expenses incurring from the holding of such meeting and provide reasonable facilitation for the meeting.

In the case that the shareholders call for an extraordinary meeting according to the fourth paragraph, the shareholders who call for the meeting may send notice of meeting to shareholders by electronic means provided that the shareholders have already sent their requests or given consent to the company or the board of directors.

In the case that the quorum of the meeting convened by the shareholders' request according to the fourth paragraph cannot be formed as required by Article 37, shareholders who subscribe their names

or other shareholders who requested to convene a shareholder meeting shall be jointly responsible for any expenses incurring from the convening of such meeting.

Article 36. In summoning a meeting of shareholders, regardless of attending in person or by electronic means, the board of directors shall prepare a notice summoning the meeting, with an indication of the place, date, time, agenda of the meeting and matters to be proposed to the meeting, together with appropriate details and a clear indication whether such matters are to be proposed for acknowledgement, approval or consideration, as the case may be, including the opinions of the board of directors on such matters, and shall send such notice to the shareholders and the Registrar not less than seven (7) days prior to the date of the meeting, provided that the notice summoning the meeting shall also be published in a newspaper or an electronic media in accordance with the relevant laws and regulations at least three (3) consecutive days and not less than three (3) days prior to the date of the meeting. In a case where the shareholders requested or gave consent to the delivery of notices or documents by electronic means, the company or the board of directors may send notice of meeting or supporting documents by electronic means in accordance with the relevant laws and regulations.

Article 37. The meeting of shareholders shall have share quantity and proxy from the shareholder (if any) joining the meeting of not less than twenty-five (25) persons, or not less than half of the shareholders and the count of shares of not less than one-third (1/3) of the total number of distributed shares to constitute a full quorum.

In the case that the meeting of shareholders is overtime by one (1) hour, and the shareholders who have joined the meeting do not constitute a full quorum, if the meeting of shareholders is called due to request by the shareholder, the meeting shall be cancelled. If the meeting of the shareholders meeting is not called due to a request by the shareholder, the meeting shall be rescheduled and the notice of reschedule sent to the shareholders not less than seven (7) days prior to the date of the meeting. The meeting this time does not require a full quorum.

Article 38. At a meeting of shareholders, a shareholder may appoint a person for the purpose of attending the meeting and voting on the shareholder's behalf. The appointment of a proxy must be made in writing and signed by the grantor according to the form as prescribed by the Registrar. The proxy form must be submitted to the chairman of the board or other person designated by the chairman of the board at the meeting venue before the proxy attending the meeting. The form shall at least contain the following particulars:

(1) Number of shares held by the grantor.

- (2) Name of the proxy.  
 (3) Meeting reference number that the proxy is granted to attend and vote.

The appointment of a proxy as mentioned in paragraph one may be made by electronic means in accordance with the relevant laws and regulations, provided that such means are safe and it can be proven that the proxy has been appointed by the shareholder itself.

Article 39. The meeting of shareholders shall proceed according to an order fixed in the meeting agenda as specified in the notice of meeting unless the shareholders' meeting resolved to change the order of the agenda by the affirmative votes of the shareholders not less than two-thirds (2/3) of the shareholders attending the meeting.

After the meeting has considered all agenda items specified under the notice of the meeting, shareholders holding not less than one-third (1/3) of the total number of distribution shares may request the meeting to consider other matters not specified in such notice.

In the event that the meeting cannot complete consideration of matters according to the agenda specified under the notice of meeting or the matters that are raised by the shareholders in time, and the postponement of the meeting is necessary, the meeting shall determine the place, date, and time of the next meeting and the board of directors shall send the notice of meeting specifying the place, date, time, and agenda of the meeting to the shareholders at least seven (7) days prior to the date of the meeting. In this regard, the meeting invitation shall be published in a newspaper or electronic media in accordance with the relevant laws and regulations for at least three (3) consecutive days and not less than three (3) days prior to the date of the meeting. In the case that the shareholders requested or gave consent to the delivery of notices or documents by electronic means, the company or the board of directors may send the notice of meeting or supporting documents by electronic means in accordance with the relevant laws and regulations.

Article 40. The chairman of the board shall be the chairman of the meeting of shareholders. In the case that the chairman of the board is absent from the meeting or cannot perform the duty, if there is a vice chairman, the vice chairman shall be the chairman of the meeting. If there is no vice chairman, or there is a vice chairman, but he cannot perform the duty, the shareholders who attend the meeting shall elect one of the shareholders to be the chairman of the meeting of shareholders.

Article 41. At the meeting of shareholders, every shareholder shall have one vote for one share.

In the event that a shareholder has a vested interest in an agenda item, the shareholder shall not be entitled to vote on that agenda item unless in the case of voting that involves the selection of the board of directors.

Article 42. Unless specified otherwise in this regulation or other case according to the law, any voting or approval of business in the meeting of shareholders shall have the majority vote of the shareholders who attend the meeting and cast their vote. In case of equality votes, the chairman of the meeting shall have an addition vote as the casting vote.

The following resolutions at the meeting shall have a vote of not less than three-fourths (3/4) of the total votes of the shareholders who attend the meeting and have the right to vote:

- (1) The sale or transfer of the whole or a substantial part of the businesses of the Company to other persons.
- (2) The purchase or acceptance of transfer of the businesses of public companies or private companies to being owned by the company.
- (3) The making, amendment, or termination of contracts relating to the leasing out of the whole or a substantial part of the businesses of the Company, the assignment to any persons to manage the businesses of the Company or merging of the business with other persons with the purpose of sharing profit and loss.
- (4) The amendment of the memorandum of Associations or Articles of Association of the Company.
- (5) The Increasing or reducing of the Company's capital
- (6) The issuances of debentures
- (7) The Merge or dissolution of the Company

**Clarification of the document and evidence of shareholder status who have a right to join the meeting for register and vote in the shareholder meeting.**

With the Company providing the shareholder meeting on 23 April 2026 at 10.00 am with an online meeting, to ensure that this meeting is transparent, fair, and beneficial to shareholders, the Company decides to verify the document and evidence of shareholder status or proxy who have a right to attend the meeting as follows:

**1. Authorized proxy method**

The Company provides three types of letters of authorization according to the department of business development ministry of commerce to the shareholders who cannot join the meeting themselves can be authorized by the proxy or independent director of the Company to vote instead as follows:

Form A. The general letter of authorization which is simple

Form B. The letter of authorization with the list of authorizing clearly

Form C. The letter of authorization is specifically for foreign shareholders and appoints a custodian in Thailand as a proxy.

1. Choose the letter of authorization form above only.
2. Authorize either person as purpose by the shareholder or choose either independent director as a proxy with a specific name and detail that you want to authorize or mark on the name of the independent director as specified on the letter of authorization by the company. You can be choosing one person to become a proxy.
3. To authorization, the shareholder shall authorize according to the share quantity of the shareholder and cannot divide a part of the share.
4. Affix stamp duty Baht 20 with a cross out the date of authorization for verification and have legal effect.
5. Send to the Company secretary in advance 1 day before the meeting day or before beginning the meeting at least half an hour to verify the document on time.

However, how much the share quantity the shareholder is holding, cannot divide into many letters of authorization or proxy.

**2. Meeting registration**

The Company begins to Pre-registration available from 10 April 2026 and register before the meeting not less than 2 hours or from 08.00 am on 23 April 2026.

**3. Producing documents before joining the meeting**

The attendant shall produce the document before attending the meeting (as either case may be) as follows:

**3.1 Individual (Both nationality Thai or not Thai)**

- 1) In case the shareholder attending the meeting, themselves produces the official documents and no expiry date such as an identification card, driving license, civil servant card, or state enterprise employee card. If changing the name-surname, produce an additional document.
- 2) In case an authorized proxy joins the meeting, the proxy shall produce the document as follow:

**Attachment No. 10**

- A) Either the letter of authorization with completed fill and sign in both representative and proxy
- B) Copy of proxy document according to 1) and the representative shall sign a certified true copy.
- C) Copy of the official documents by proxy and proxy shall sign certified true copy, however, the proxy shall produce the document at the registration point.
- 3.2 Juristic person (Both Thai and Foreign) the proxy shall produce the document as follows
- A) Either the letter of authorization with completed fill and sign in both representative and proxy.
- B) Copy of business registration certificate not more than 3 months with a signed certified true copy by a representative of juristic person (authorized director) and company seal (if any). However, in case the juristic person establishes the business under foreign law and does not have a business registration certificate, the shareholder may produce other documents which prove that the signature in the letter of authorization is a proxy.
- C) Copy of official documents for juristic person (authorized director) of representative and sign certified true copy.
- 3.3 In case the foreign shareholder appoints the Custodian in Thailand as a Proxy
- A) Prepare the document and produce the document the same as article 3.2
- B) Copy of the letter of authorization from a foreign shareholder who appoints the Custodian as a proxy.
- C) Copy of certificate that endorses in the letter of authorization approved to operate custodian business. In case the shareholder has a purpose to use the letter of authorization forms A or form C, please attach the letter of authorization form B with appear the barcode to the meeting day. However, the original document that is not English shall be attached to the translated document, and the shareholder or representative sign a certified true copy.

**4. Voting in the shareholder meeting**

- 1) Voting is publicly by counting 1 share as 1 vote. The shareholder or proxy shall vote either agree or disagree or abstention and cannot divide a part of the vote
- 2) In the case of voting as a proxy, the proxy shall vote as specified by a representative in the letter of authorization only. In case the proxy is not specific about the purpose of voting in the letter of authorization or not specific clearly, the proxy has the right to vote.
- 3) The resolutions at the shareholder meeting consist of:
  - A) In case normal, adhere to a majority vote in the shareholder meeting.
  - B) In the other case the law and company regulation specific to different normal cases, adhere to the schedule and the chairman meeting notice to shareholders before voting in each agenda.
- 4) If the vote is equal, the chairman in the meeting shall vote for judgment.
- 5) If the shareholder has an interest, the shareholder shall not vote on that agenda and the chairman meeting has a right to invite the shareholder out of the meeting room temporarily.
- 6) The secret ballot may do when 5 shareholders request and the meeting agree to do a secret ballot

### 5. Method of voting in each agenda

The chairman meeting or authorized official notice method of voting in the meeting, which may use the counting vote as 1 share 1 vote as follow:

- 1) The chairman meeting shall purpose the shareholder to vote on each agenda by asking for comments in the meeting that who have to agree, disagree, or abstention. The shareholder or proxy shall be choosing one either.
- 2) The official shall be counting votes specifically the shareholder who vote disagree or abstention in each agenda by marking on the ballot paper, which the company gives when registering. If they disagree and an abstention vote shall deduct from the total vote in the shareholder meeting and the remaining vote deem to agree to vote.

### 6. Counting votes and notifying the result of the vote

The authorized official shall be counting the vote in each agenda from shareholders or proxies who join the meeting and have a right to vote and notice the result of the vote before finished the meeting.

### Personal data protection for shareholder meeting

Mena Transport Public Company Limited (“Company”) gives precedence and respects the rights of privacy and maintains the security of personal data as shareholder, representative, or proxy by setting a policy, regulation, and rules of the company with strict measures to maintain the security of personal data to ensure that the personal data in the company apply for your purpose and company legally. We inform you as a personal data owner knows about the purpose and detail collection, use, and/or disclosure of personal data through the legal rights of personal related to personal data as follows “Personal data” means the data that is specific to your identity whether direct or indirect.

1. The personal data in the Company that collects, use, and/or disclosure, the company needs to collect personal data from shareholder meeting and joining meetings such as name, surname, age, date of birth, identification number, passport number, taxpayer identification number, shareholder register number, deposit account number, the contract data such as an address, place of work, telephone number, fax number, e-mail, IP Address, sound record, slide picture, motion picture, and other data deemed to a personal data under personal data protection laws. The Company needs to request to send the photo and/or a copy of the identification card to verify. The data identification cards may have delicate personal data such as religion, whereas the company does not intend to collect delicate personal data. Therefore, we ask for your cooperation to cover your data before sending a copy of the identification card to the Company.
2. The purpose and lawful basis to collect, use, and/or disclose the personal data, the Company shall collect, use and/or disclose your data as much as necessary under a legitimate purpose or lawful basis such as legal obligation, for example calling the meeting and operate the shareholder meeting, identity verification, sending the related document and any action according to the law such as public limited companies act b. e. 2535, civil and commercial code and any related law or any operate under the legitimate interest of individual or juristic person such as minutes of the shareholders meeting, live in the meeting, slide picture and motion picture of the meeting for evidence, public relation on the newspaper and electronic media, maintain security includes any action that necessary by consideration of fundamental rights in your data and not overdue in your expectation.
3. The resource of the personal data, the company shall collect your data from you and/or may collect the personal data from a securities registrar such as Thailand Securities Depository Co., Ltd. In case any is necessary according to the law.
4. Disclosure of personal data, the Company may disclose your data to a government agency, regulator, and related person or other agency under the purpose of privacy policy such as the Ministry of Commerce, The Office of the Securities and Exchange Commission, The Stock Exchange of Thailand, Thailand Securities Depository Co., Ltd., Judge, Data Processor, External service provider, Legal authority, etc. However, the

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company shall emphasize to personnel or agency who receive the collect data, use, and/or disclosure your data without overdue and purposes of this policy.

5. Duration of collect your data, the Company shall keep your data for a suitable duration while as a shareholder of the company or throughout the period to achieve the related purpose necessary to collect the data if the law required or permits to keep the data not more than 10 years. However, the company shall operate to delete or destroy the personal data with appropriate steps or not accessible to your identity when unnecessary or end of time.
6. Protection of your data, the Company shall keep your data at its best according to technical measures and organizational measures to maintain security to process the personal data and protect against personal data breaches. The company set a policy, regulations, and rules to protect personal data such as information technology system security measures and protection receiver measures to use or disclose the data outside the scope or an authority or wrongfully. The company always modifies a policy, regulations, and rules as necessary and suitable.

Furthermore, the executive, employee, worker, contractor, representative, advisor, and receiver data from the Company shall keep confidential personal data according to confidential company measures.

7. The rights of your data is a legal right such as the rights to withdraw consent, right of access, right to data portability, right to object, right to delete or destroy data, right to restrict processing, right to rectification, and right to complain. You can use your rights under legal requirements and requirements in the present or amendment in the future through the rules of the company. In case you are not 20 years old or restricted act in the law, you can use your rights by using your father, your mother, your guardian, or proxy to notice intent.

Using your rights as above may restrict you under related law and in some cases, the Company may deny or cannot follow your rights as above such as following the law or court order, public interest, the rights which may infringe the other person, etc. If the Company denies it as above, the Company shall notify the reason for denied to you.

8. To contact the Company and/or data protection officer, if you have any suggestions or want more information about collecting data, use, and/or disclosing your personal data including using the rights, you can contact to company and/or data protection officer as detailed below:

Tel: 0-2613-9450

- Data protection officer

e-mail: [data.privacy@menatransport.co.th](mailto:data.privacy@menatransport.co.th)

Mena Transport Public Company Limited

No. 455/12-14 Rama 6 Road, Thanon Phetchaburi, Ratchathewi, Bangkok 10400



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